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Adopting a helicopter-perspective towards motivating and demotivating coaching: A circumplex approach

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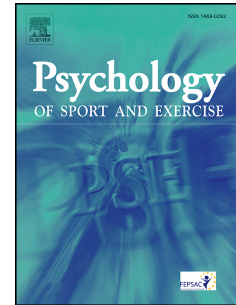
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1 Running head: A Refined Insight in Coaching Behavior

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3 **Adopting a Helicopter-perspective towards Motivating and Demotivating Coaching:**

4 **A Circumplex Approach**

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Running head: A Helicopter-perspective towards Motivating Coaching Behavior

**Adopting a Helicopter-perspective Towards Motivating and Demotivating Coaching:**

**A Circumplex Approach**

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14 **Abstract**

15 Based on Self-Determination Theory, the present study adopts a helicopter-perspective  
16 towards motivating (i.e., autonomy support, structure) and demotivating coaching (i.e.,  
17 control, chaos). Among five independent samples, consisting of individual and team sport  
18 coaches ( $N = 893$ ;  $M_{age} = 37.83$  years) and athletes ( $N = 377$ ;  $M_{age} = 17.46$  years),  
19 Multidimensional Scaling (MDS) analyses were used to examine how a variety of coaching  
20 practices reflective of four different coaching styles (i.e., autonomy support, control,  
21 structure, and chaos), assessed with a new vignette-based instrument, related to one another.  
22 Findings revealed that the (de)motivating practices could be graphically presented within a  
23 two-dimensional circumplex, with the horizontal axis representing the level of need-  
24 supportive coaching behavior and the vertical axis representing the level of coach  
25 directiveness. Moreover, the four coaching styles could be segmented in eight more specific  
26 approaches (i.e. clarifying, guiding, attuning, participative, awaiting, abandoning,  
27 domineering, and demanding), which formed an ordered sinusoid pattern of correlations, both  
28 among each other and in relation to a variety of critical outcomes (e.g. coach need  
29 satisfaction, athletes' motivation). It is discussed how a circumplex approach produces both a  
30 more integrative and more fine-grained insight regarding (de)motivating coaching behaviour,  
31 with resulting implications for practice.

32 *Keywords:* need support; multidimensional scaling; athletes; self-determination theory;  
33 coaching behavior.

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37 Youth athletes' quality of sport motivation is essential for their enduring engagement,  
38 well-being, and performance (Gillet, Vallerand, Amoura, & Baldes, 2010; Podlog et al., 2015;  
39 Vallerand & Losier, 1999). A few dozen studies, grounded in Self-Determination Theory  
40 (SDT; Deci & Ryan, 2000; Ryan & Deci, 2017), a broad theory on human motivation and  
41 well-being, have shown that high quality motivation flourishes when coaches rely on an  
42 autonomy-supportive and structuring style, while the opposite is true if coaches hold a more  
43 chaotic or controlling style (Vansteenkiste, Niemiec, & Soenens, 2010). Coaches who adopt  
44 an autonomy-supportive style try to maximize athletes' sense of volition and psychological  
45 freedom by adopting a curious and accepting attitude (Mageau & Vallerand, 2003;  
46 Vansteenkiste & Soenens, 2015). When relying on a structuring style coaches aim to foster  
47 athletes' sense of effectiveness and mastery by adopting a process-oriented attitude (Curran,  
48 Hill, & Niemiec, 2013; Soenens & Vansteenkiste, 2010). In the case of coach control, coaches  
49 force athletes to think, feel, and behave in a prescribed way at the expense of athletes' sense  
50 of volition and psychological freedom (Bartholomew, Ntmoumanis, Thøgersen-Ntoumani,  
51 2009; 2010). When coaches adopt a chaotic coaching style their behavior is unpredictable,  
52 inconsistent, or indifferent, thereby confusing their athletes about what they should do and  
53 even hindering athletes in their skill-development (Mageau & Vallerand, 2003; Skinner,  
54 Johnson, & Snyder, 2005).

55 In spite of its well-documented benefits (Mageau & Vallerand, 2003), some sport  
56 coaches fear that a highly autonomy-supportive style will turn into a chaotic or laissez-fair  
57 style. Similarly, too much structure may also have its downside, if it turns into rigid control  
58 and pressure. Recently, in the educational domain, Aelterman et al. (in press) provided a  
59 helicopter-perspective on these (de)motivating behaviors by combining the four teaching  
60 styles of autonomy support, structure, control and chaos within one circular structure. As can  
61 be noticed in Figure 1, each teaching style (e.g., autonomy support) could be segmented into

62 two more specific approaches (e.g., participative and attuning), each consisting of multiple  
63 teaching practices. Although research in sport has begun to systematically study the interplay  
64 between two motivating (i.e. autonomy support and structure) and two demotivating (i.e.  
65 control and chaos) coaching styles (e.g., Curran et al., 2013), what is lacking to date is a  
66 helicopter view that allows one to see how these styles relate to one another. Such a helicopter  
67 viewpoint may shed light on some of the pitfalls associated with the autonomy-supportive and  
68 structuring style, as echoed by coaches.

69 The primary aim of the current study was to build on previous work by examining  
70 whether motivating and demotivating coaching styles could equally be organized according to  
71 such a circumplex model. This was deemed important because a circumplex model allows  
72 both for greater integration, as multiple coaching styles are brought together in a broader  
73 picture, and for greater refinement, as these styles get subdivided in different approaches,  
74 which are systematically related to a host of desirable (e.g., autonomous motivation, need  
75 satisfaction) and undesirable (e.g., controlled motivation and need frustration) outcomes  
76 among both athletes and coaches. Two secondary aims involved examining whether mean  
77 level differences between identified coaching styles and approaches emerged as function of  
78 sport type and addressing coach-athlete convergence in the identified coaching styles and  
79 approaches.

## 80 **Motivating and Demotivating Coaching**

81 When athletes are autonomously motivated, and hence act with a sense of volition and  
82 psychological freedom (e.g., personal significance or fun), they will thrive (e.g., Pelletier et  
83 al., 2001; Podlog et al., 2015). Contrary, when controlled motivated, and therefore act under  
84 influence of internal (e.g., guilt or shame) or external pressures (e.g., rewards or  
85 punishments), athletes' development and emotional experience will suffer (e.g.,  
86 Vansteenkiste, Niemiec, & Soenens, 2010). Within SDT, the psychological needs for

87 autonomy, competence, and relatedness are considered essential nutrients for the quality of  
88 athletes' motivation (Deci & Ryan, 2000). That is, whether athletes enjoy their sport, persist,  
89 and excel (i.e., autonomous motivation) or instead need to drag themselves to the sport club,  
90 and perhaps drop-out (i.e., controlled motivation) depends on, respectively, the satisfaction  
91 and frustration of these basic psychological needs. Specifically, when satisfied, athletes  
92 experience a sense of psychological freedom and volition (i.e., autonomy), effectiveness (i.e.,  
93 competence) and connection and warmth (i.e., relatedness) during their sport participation.  
94 When frustrated, however, athletes feel coerced and pressured (i.e., autonomy), ineffective  
95 and like a failure (i.e., competence), and isolated and excluded (i.e., relatedness). Importantly,  
96 need frustration does not denote the mere absence or lack of need satisfaction as the  
97 psychological needs must be actively thwarted or undermined for need frustration to occur  
98 (Bartholomew et al., 2011; Haerens, Aelterman, Vansteenkiste, Soenens & Van Petegem,  
99 2015; Vansteenkiste & Ryan, 2013).

#### 100 **Need-supportive coaching styles**

101 Given the manifold benefits associated with need satisfaction, considerable attention  
102 has been devoted to the coaching style that is need-supportive. Athletes' needs are supported  
103 when coaches adopt an autonomy-supportive style (Adie, Duda, & Ntoumanis, 2012; Conroy  
104 & Coatsworth, 2007; Rocchi, Pelletier, & Couture, 2013). Autonomy support involves a  
105 variety of practices, which in the circumplex identified by Aelterman et al. (in press), were  
106 found to fall apart into a participative and attuning approach. Specifically, practices such as  
107 offering choice, asking for athletes' input and welcoming their suggestions were part of a  
108 *participative* approach, as these practices allow for individuals to have a say and to participate  
109 in a joint decision process. Autonomy-supportive practices such as nurturing athletes'  
110 personal interests, acknowledging their negative affect and resistance, and offering a  
111 meaningful rationale (Mageau & Vallerand, 2003) fell in an *attuning* approach because when



112 relying on these practices, coaches are trying to attune to the athletes' perspective in these  
113 instances. The benefits of coach autonomy support for athletes' motivation (e.g., Amorose &  
114 Anderson-Butcher, 2007; Reynolds and McDonough, 2015), enjoyment (e.g., Quested, 2013),  
115 perseverance (e.g., De Muynck et al., 2017; Pelletier, Fortier, Vallerand, & Brière., 2001), and  
116 well-being (e.g., Adie et al., 2012; Gagné, Ryan, & Bargmann, 2003), have been well-  
117 documented during the past decades.

118 Much like coach autonomy support, the provision of structure is also said to be need-  
119 conducive and involves a number of key practices that belong to two approaches in the  
120 circumplex, that is, a *guiding* and *clarifying* approach (Aelterman et al., 2018). When  
121 clarifying, coaches set clear expectations and goals and follow-up on them in a consistent  
122 way, thereby monitoring athletes' progress (Curran et al., 2013). When guiding, coaches  
123 express confidence in the athletes' capacity, they encourage their athletes in a constructive  
124 way and they offer adjusted and helpful information and suggestions (e.g. feedback) as to  
125 support athletes' progress (Curran, 2013; Fransen, Boen, Vansteenkiste, Mertens, & Vande  
126 Broek, 2018). When coaches are highly structured, athletes perceive the environment to be  
127 predictable, safe, and focused on their progress such they benefit in terms of competence,  
128 behavioral engagement, and well-being (Black & Weiss, 1992; Carpentier & Mageau, 2013,  
129 Curran et al., 2013).

### 130 **Need thwarting coaching styles**

131 Because coaches can not only help their athletes actualizing their potential, but may  
132 also actively interfere with their development and growth, the notion of need-thwarting  
133 coaching has received increasing attention (Bartholomew et al., 2011; Haerens et al., 2018).  
134 Specifically, in the case of coach control, coaches actively undermine athletes' volitional  
135 functioning through the use of a multitude of strategies that fell either in the *demanding* or  
136 *domineering* approach in the circumplex (Aelterman et al., in press). When demanding,

137 coaches point to athletes' duties and responsibilities, thereby using forceful language, threats  
138 of sanctions, or the contingent use of rewards (Bartholomew et al., 2011). When domineering,  
139 coaches are experienced as highly intrusive and manipulative as the target involves the athlete  
140 as a person instead of the athlete's behavior. Domineering coaching involves the use of  
141 power-assertive practices such as excessive personal control, intimidation, guilt-induction and  
142 shaming (Bartholomew et al., 2010). Controlling coaching has been found to be uniquely  
143 predictive of low quality motivation (i.e. controlled motivation), and even a lack of  
144 motivation (i.e. amotivation) (Pelletier et al., 2001), burn-out among young adolescent soccer  
145 players (Balaguer et al., 2012), and moral disengagement and antisocial behavior (Delrue, et  
146 al., 2017; Hodge & Lonsdale, 2011).

147 A second need-thwarting style involves the use of chaos, which denotes more than the  
148 absence of structure (Skinner et al., 2005; Vansteenkiste & Ryan, 2013). That is, when  
149 coaches are chaotic, they act in an inconsistent and unpredictable way, which creates  
150 confusion and may interfere with athletes' skill-development and their achievement of desired  
151 outcomes. The question that coach chaos represents a separate style that comes with a cost has  
152 largely been neglected in the SDT-literature. In their circumplex model, Aelterman et al.  
153 (2018) found teacher chaos to be subdivided into an *abandoning* and *awaiting* approach.  
154 Extrapolating from this work, in the case of an abandoning approach, athletes have the  
155 experience to be left to their own devices as, after repeatedly intervening, their coach has  
156 given up. In the case of an awaiting approach, the coach does not plan too much and instead  
157 awaits how things unfold and whether athletes will take initiative themselves.

### 158 **A Helicopter-perspective: The Circumplex Model**

159 To obtain a helicopter-perspective on how different motivating (i.e., autonomy  
160 support, structure) and demotivating (i.e., control, chaos) teaching styles relate to each other,  
161 Aelterman et al. (2018) made use of Multidimensional scaling (MDS; Borg, Groenen, &

162 Mair, 2013). This explorative statistical technique graphically visualizes the relation between  
163 different (de)motivating practices by plotting inter-item distances in a geometrical space.  
164 Three key findings emerged from their analyses, involving two large samples of secondary  
165 school teachers and students.

166 First, as can be noticed in Figure 1, a two-dimensional circumplex structure was  
167 identified, which allowed for a more integrative insight into the variety of teaching practices.  
168 Specifically, the horizontal dimension (i.e., x-axis) reflects the degree to which the teacher  
169 supports, relative to thwarts, students' psychological needs, with autonomy support and  
170 structure yielding positive coordinates, and control and chaos yielding negative coordinates.  
171 The vertical dimension (i.e., y-axis) concerned the extent to which the teacher is directive and  
172 taking the lead in the interaction, with structure and control yielding positive coordinates and  
173 chaos and autonomy support yielding negative coordinates. Second, the circumplex produced  
174 more refined insight as eight specific subareas (i.e., clarifying, guiding, attuning, participative,  
175 awaiting, abandoning, domineering, and demanding) were identified. These eight subareas  
176 were not a priori imposed, but naturally emerged from the data, with teaching practices within  
177 a given subarea forming a coherent cluster (i.e., an approach). Third, consistent with the  
178 assumptions of a circumplex, these identified approaches correlated in an ordered way with  
179 adjacent approaches being positively correlated (being indicative of their compatible nature),  
180 and correlations becoming weaker and even negative (being indicative of their more  
181 conflictual nature) when moving along the circular structure. To illustrate, whereas the  
182 guiding approach correlated positively with the adjacent attuning and clarifying approach, it  
183 yielded a negative correlation with the abandoning approach. Importantly, this ordered pattern  
184 of correlates, representing a sinusoid structure, was also found in relation to external  
185 outcomes. To illustrate, students' ratings of teacher's quality systematically correlated with  
186 the distinguished approaches (Aelterman et al., 2018), with the correlations peaking and being

187 strongly positive for the guiding and attuning approach, while being strongly negative for the  
188 domineering and abandoning approach.

189 In light of these findings, it appears both illuminating and fruitful to describe coaches'  
190 behavior in a more holistic and meaningful way via a circumplex structure. That is, instead of  
191 treating autonomy support, control, structure, and chaos as distinct styles that should yield  
192 unique correlates, Aelterman et al. (in press) argued that the ordered pattern of correlates  
193 warrants a gradual instead of a categorical perspective. That is, the different motivating and  
194 demotivating approaches do not differ from each other in a black-white fashion. Instead, the  
195 differences are more gradual and these differences get reflected by the degree to which each  
196 identified approach in the circumplex is need-supportive relative to need-thwarting and high  
197 relative to low in directiveness. For example, although the guiding and attuning approach are  
198 both high on need support, they differ in their degree of directiveness, and although the  
199 clarifying and demanding approach are both high on directiveness, they differ in the degree to  
200 which they are need supportive rather than need thwarting.

201 Such a gradual perspective could make a meaningful contribution to the existing  
202 coaching literature and practice. That is, some coaches may be concerned that the use of  
203 autonomy support may result in chaos. Such concerns are legitimate and a gradual perspective  
204 may indicate which autonomy-supportive strategies exactly (e.g., asking input from athletes)  
205 may lean closer to an awaiting approach. Furthermore, by examining coaching from a gradual  
206 instead of a categorical perspective, the ordered pattern provides a first indication of how  
207 coaches may shift from one approach to another along the circumplex as a function of  
208 encountered obstacles or facilitating factors. Finally, the more differentiated assessment of  
209 motivating approaches will allow for a more detailed examination of mean level differences  
210 between individual and team sports. Past research indicated that athletes in team, relative to  
211 individual sports perceive their coach to display more autocratic and less democratic behavior

212 (Hollembek & Amorose, 2005; Terry, 1984). Whereas coaches of team sports may act in a  
213 more controlling way to maintain discipline, the one-on-one relationship characteristic of  
214 individual sports may allow for a more autonomy-supportive style in general and a more  
215 athlete-attuned and participative approach in particular (van de Pol, Kavussanu, & Kompier,  
216 2015).

### 217 **Present Study**

218 Although past research has focused on the role of coach autonomy support in  
219 combination with either coach control (e.g., Amorose & Anderson-Butcher, 2015;  
220 Bartholomew et al., 2011; Haerens et al., 2017) or coach structure (Curran et al., 2013), to the  
221 best of our knowledge, no single study within the SDT literature on sport coaching has  
222 conducted an in-depth investigation of how autonomy-supportive, structuring, controlling and  
223 chaotic coaching styles, when considered simultaneously, relate to each other. Therefore,  
224 following Aelterman et al. (in press), the primary objective of the present study was to adopt a  
225 helicopter-perspective to gain both a more integrative and fine-grained insight in how a broad  
226 variety of need-supportive (i.e., autonomy support, structure) and need-thwarting (i.e.,  
227 control, chaos) coaching styles relate to each other as well as to external outcomes.

228 To achieve this goal, a new vignette-based instrument was developed, which contained  
229 specific situations that depict the way how sport coaches act during training, during  
230 competitive games as well as when they take up a pedagogical role, thereby introducing and  
231 monitoring guidelines for desirable behavior. Although there exist several validated coaching  
232 style instruments (e.g., Bartholomew et al., 2011), the items used are rather generic in nature  
233 as they are not tied to a concrete situation and they are often incomplete because the chaotic  
234 coaching style is not assessed. To overcome these two shortcomings and to obtain a more  
235 encompassing instrument involving a variety of coaching styles and constituting approaches,  
236 a new vignette-based instrument was developed. The developed vignettes were highly

237 ecologically valid as they represent frequently occurring and specifically described coach-  
238 athlete interactions. In response to each of these vignettes, four different reactions were  
239 formulated corresponding to the theoretical aspects of coach autonomy support, control,  
240 structure and chaos.

241 Consistent with the work in the educational domain (Aelterman et al., 2018), we  
242 expected that the variety of assessed (de)motivating coaching practices could be organized  
243 along a clearly interpretable two-dimensional circumplex (see Figure 1). That is, four broader  
244 areas, reflecting each of the four assessed coaching styles (i.e., autonomy support, control,  
245 structure, and chaos), would be retained, which would be represented by a dimension  
246 denoting the degree of need-supportive (i.e. autonomy support, structure), relative to need-  
247 thwarting coaching (i.e. control, chaos) and a dimension denoting the level of high coach  
248 directiveness (i.e., structure, control) relative to low coach directiveness (i.e., autonomy  
249 support, chaos) (Hypothesis 1a). To gain confidence in the stability of this two-dimensional  
250 circumplex, we examined whether a similar structure would emerge in both coaches and  
251 athletes (Hypothesis 1b).

252 Further, given the assessment of a broad variety of practices, we expected that,  
253 congruent with the model obtained in the educational domain (Aelterman et al., in press),  
254 each of the four coaching styles (i.e., autonomy support, structure, control, chaos) would get  
255 segmented into two approaches, each reflecting a more circumscribed cluster of practices (see  
256 Figure 1; Hypothesis 2a). Further, in line with the assumptions underlying a circumplex  
257 model, testifying to the internal validity of the model, we expected the correlations between  
258 two adjacent approaches to be positive, while the correlations would become increasingly less  
259 positive and even negative as one moves along the circle away from a specific subarea, being  
260 reflective of a sinusoid pattern (Hypothesis 2b).

261 A similar ordered pattern of correlates was hypothesized between the identified  
262 approaches and commonly used coaching measures in the literature (CCBS, Bartholomew et  
263 al., 2010; TASCQ, Belmont, Skinner, Wellborn, & Connell, 1988; SCQ, Williams, Grow,  
264 Freedman, Ryan, & Deci, 1996). That is, we expected the correlation between a specific  
265 subarea (e.g., attuning) and a corresponding coaching style measure in the literature (e.g.,  
266 coach autonomy support) to be most pronounced, with these correlations becoming  
267 decreasingly positive and even negative as one gradually moves from one subarea to another  
268 along the circumplex (Hypothesis 3).

269 To further examine the external validity of the proposed circumplex, we examined the  
270 pattern of correlates between the identified coaching styles and approaches and a variety of  
271 external outcomes, as assessed among both coaches (i.e. need-based experiences) and athletes  
272 (i.e., need-based experiences, motivation, rated coach evaluation). Given that past work found  
273 coach need satisfaction to enable coaches to adopt a more autonomy-supportive stance  
274 towards their athletes (Stebbing, Tayler, Spray, & Ntoumanis, 2012), we expected the  
275 correlates between coach need satisfaction and the need-supportive coaching approaches (i.e.,  
276 attuning, guiding) to be most pronounced positive, while coaches' experiences of need  
277 frustration would relate to the more need-thwarting approaches (i.e., abandoning,  
278 domineering). Along similar lines, the most need-supportive approaches were hypothesized to  
279 yield the strongest positive correlates with athletes' experienced need satisfaction,  
280 autonomous sport motivation, and the rated quality of the coach, while the most need-  
281 thwarting approaches would yield the strongest positive correlates with athlete need-  
282 frustration, controlled motivation, and amotivation (Hypothesis 4) (Aelterman et al., in press;  
283 Amorose & Anderson-Butcher, 2007).

284 Supplementary to our main objective to adopt a helicopter-perspective towards  
285 (de)motivating coaching, we had two ancillary aims. First, given the paucity of past studies

286 that focused on coaches and athletes simultaneously, we sought to directly compare the  
287 responses of coaches and athletes by examining their correspondence (i.e., to what extent do  
288 coach and athlete responses relate to each other?) and their discrepancy (i.e., to what extent  
289 are there mean-level differences between coaches and athletes?) (Korelitz & Garber, 2016).  
290 Past research has shown that such correspondence is rather modest (Smith, et al., 2016),  
291 possibly because athletes form their own idiosyncratic viewpoints of their coach (Macquet &  
292 Stanton, 2014) or because coaches have an overly positive view of their own coaching  
293 behavior due to biased interpretations or social desirable answering. If the latter tendencies  
294 are operative, mean level discrepancies may be found such that coaches score themselves  
295 relative higher on need-supportive and lower on need-thwarting approaches compared to  
296 athletes (Hypothesis 5). A second ancillary objective involved the examination of the role of  
297 sport type (i.e., team vs. individual sport). As previous research (e.g., Hollembeak &  
298 Amorose, 2005; Terry, 1984; van de Pol et al., 2015) found coaches in team sports to display  
299 different behavior compared to coaches in individual sports types, we explored whether any  
300 mean-level differences in the coaching styles and their approaches would be found as a  
301 function of sport type.

## 302 Method

### 303 Participants and Procedure

304 For the present study, data were collected among four independent coach samples, and  
305 a mixed sample of coaches and athletes. As can be noticed in Table 1, different aims were  
306 addressed in different samples, depending on the type of measures being included. Table 2  
307 describes the basic socio-demographic characteristics for each sample. Across all samples, a  
308 total of 893 coaches and 377 athletes participated. Both male (72.3%) and female coaches  
309 (27.7%) from a variety of individual (41.4%) and team sports (58.6%) participated. Coaches  
310 were on average 37.83 ( $SD = 12.73$ ) years old and had 10.40 ( $SD = 9.32$ ) years of experience



311 in coaching. Athletes (43.5% female) were on average 17.46 ( $SD = 2.77$ ) years old, and most  
312 of them came from team sports (68.2%). Sample 1 and 2 were collected in the context of a  
313 series of workshops for youth coaches on how to adopt a more motivating style. Online  
314 questionnaires were completed as part of a baseline assessment before youth coaches began  
315 the training. Undergraduate psychology students of Ghent University collected samples 3 and  
316 4 of coaches in return for course credits. By way of an information session about the  
317 recruitment procedure, it was assured that participants would be recruited in a standardized  
318 way. Finally, sample 5 involved a mixed sample of 41 coaches and their 377 athletes, who  
319 were invited via e-mail to complete an online version of the questionnaires. In each sample,  
320 an active informed consent form explaining the purposes of the study preceded the survey,  
321 and was signed by athletes who were sixteen years or older. When athletes were under the age  
322 of sixteen, parents signed the informed consent. Participation in the study was voluntary and  
323 confidential and participants could drop out at any time for any reason. The study was  
324 conducted in line with the ethical guidelines of the first authors' Universities. Specifically,  
325 ethical approval was granted for the collection of data in underaged athletes.

## 326 **Measures**

327 To obtain scores for each of the measured constructs, an aggregated score was  
328 calculated by averaging the items of the construct at hand.

### 329 **Common coach and athlete reports**

330 **Coaching style.** As noted, a new vignette-based instrument was developed for the  
331 present study. To generate vignettes, the validated Situation-in-School questionnaire  
332 (Aelterman et al., 2018) served a source of inspiration. Further, specific to the contexts of  
333 sports, three categories of vignettes were created, referring to the training context, the  
334 competition context, and the pedagogical role of coaches. As for the response items, different  
335 sources of information were relied upon. First, items were generated based on conceptual

336 grounds, thereby ensuring that as many practices, being part of classic definitions of  
337 autonomy support, structure, control and chaos, would be covered in the items (Reeve, 2009;  
338 Ryan & Deci, 2017; Soenens & Vansteenkiste, 2010). Specifically, for each coaching style  
339 (e.g., autonomy support), the items covered practices belonging to one of both approaches  
340 (e.g., participative and attuning) identified by Aelterman et al. (2018). To assure that  
341 generated vignettes and its responses had high ecological and face validity (e.g., that they  
342 would occur in reality, be easily recognizable, and be perceived as believable), sport  
343 psychologists and coaches of youth athletes were consulted. Prior to collecting the five  
344 samples reported in this contribution, two large pilot samples of youth coaches (N= 599) and  
345 athletes (N= 334) were collected, which helped to adjust and optimize the instrument<sup>1</sup>.

346 The newly developed Situations-in-Sport Questionnaire<sup>1</sup> presents 5 vignettes per role  
347 (i.e., during training, during competition and in a pedagogical role), resulting in a total of 15  
348 situational vignettes (see Appendix 2). The presented vignettes either concern a problem  
349 situation, which requires an intervention and remedial action from the coach (e.g., “An athlete  
350 displays anxiety before the game. You...”), or a non-problematic situation in which the coach  
351 takes a more proactive role (e.g., “You give a hard and difficult exercise, which asks for an  
352 extra effort from your athletes. You...”). For each of the 15 vignettes coaches were provided  
353 with four different behavioral responses corresponding to the overarching autonomy-  
354 supportive, structuring, controlling and chaotic styles. Coaches were asked to rate on a 7-  
355 point Likert scale from 1 (*does not describe me at all*) to 7 (*describes me extremely well*) to  
356 which degree each of the four reactions described themselves. For example: ‘You notice that  
357 an athlete is not satisfied with the fact that he is not selected for the team for the upcoming  
358 competitive event. How do you respond?’: (a) ‘You have a conversation with him/her and  
359 acknowledge his/her frustration, and give a meaningful explanation for the non-selection’  
360 (i.e., autonomy support), (b) ‘You do not give any explanation and leave it like that’ (i.e.,

361 chaos), (c) 'You say: "You need to learn to accept this. It is my decision after all".' (i.e.,  
362 control), (d) 'You do not give any explanation and leave it like that' (i.e., chaos), (a) 'You do  
363 not give any explanation and leave it like that' (i.e., chaos).

364 Athletes answered the same 15 vignettes, although the vignettes and responses were  
365 slightly adapted to represent the athlete rather than the coach perspective. Where necessary,  
366 the language of the vignettes and responses was simplified, as to make sure athletes aged 14  
367 and older would be able to understand and complete the questionnaire. Athletes were asked to  
368 rate on a 7-point Likert scale from 1 (*does not describe my coach at all*) to 7 (*describes my*  
369 *coach extremely well*) the extent to which the items correspond to their coach's behavior.

370 **Construct validation measures.** Coaches completed adapted versions of the Sport  
371 Climate Questionnaire (SCQ; SDT website: <http://www.psych.rochester.edu/SDT/>), the  
372 Teacher as Social Context Questionnaire – Teacher version (TASCQ; Belmont et al., 1988)  
373 and the Controlling Coaching Behavior Scale (CCBS; Bartholomew et al., 2010). Adaptations  
374 primarily concerned changes in the perspective of the items, as all original scales assessed the  
375 athlete perspective on coaching behaviors, or changes in the domain specificity of the scale in  
376 case of the TASCQ, which was originally developed to assess the motivating styles of  
377 teachers. The SCQ provided six items for autonomy support (e.g., "I try to understand how  
378 my athletes see things before suggesting a new way to do things,  $\alpha = .85$ ). The TASCQ  
379 provided eight items for structure (e.g., "I talk with my athletes about my expectations for  
380 them",  $\alpha = .81$ ) and 11 for involvement (e.g., "I spend time with all athletes in my group";  $\alpha =$   
381  $.76$ ). Further, the CCBS provided 15 items for controlling coaching (e.g., "I try to motivate  
382 my athletes by promising a reward when they do well",  $\alpha = .83$ ).

383 In a similar way, athletes answered to the translated original items of the SCQ,  
384 TASCQ and CCBS to measure athlete's perceptions of autonomy-supportive, structuring and  
385 controlling coaching behavior. Cronbach's alpha reliabilities were satisfactory and ranged

386 from .71 to .86. Both coaches and athletes answered on a 7-point Likert scale ranging from 1  
387 (*I completely disagree*) to 7 (*I completely agree*).

388 ***Need-based experiences.*** Coaches' and athletes' need satisfaction and frustration were  
389 measured with an adapted version of the Basic Psychological Need Satisfaction Need  
390 Frustration Scale (BPNSNF; Chen et al., 2015). The items were adapted by making them  
391 amendable for the sport context and the scale was shortened to 12 items, which has proven  
392 valid in previous studies (e.g., Mabbe, Soenens, Vansteenkiste, Van der Kaap-Deeder, &  
393 Mouratidis, in press). An explorative factor analysis on the coach and athlete data indicated  
394 that two factors could be retained, explaining 44% and 49% of the variance in total, with the  
395 need satisfaction and need frustration items loading on different factors. Internal consistencies  
396 were acceptable for both need satisfaction (six items, e.g., "During coaching, I feel a strong  
397 connection with people who are important to me";  $\alpha_{coach} = .71$ ;  $\alpha_{athlete} = .79$ ) and need  
398 frustration (six items, e.g., "I feel I have no other choice but to coach athletes";  $\alpha_{coach} = .74$ ;  
399  $\alpha_{athlete} = .78$ ). Items were rated on a 7-point Likert scale ranging between 1 (*completely*  
400 *disagree*) and 7 (*completely agree*).

#### 401 **Unique coach reports**

402 ***Social desirability.*** Across samples 1 and 2, a total of 547 coaches completed a 10-  
403 item social desirability scale derived from Crowne & Marlowe (1960). This scale assessed the  
404 extent to which coaches tend to answer in a social desirable way (e.g., "I have never said  
405 something to someone to deliberately hurt his/her feelings";  $\alpha = .58$ ). Items were  
406 dichotomously answered with "true" or "false".

#### 407 **Unique athlete reports**

408 ***Motivation.*** To assess athletes' motivation, we made use of the Behavioral  
409 Regulation in Sport Questionnaire (BRSQ; Lonsdale, Hodge, & Rose, 2008), which has been  
410 adapted by Assor, Vansteenkiste, and Kaplan (2009). Specifically, of the original 36 items of

411 the BRSQ, only the items tapping into intrinsic motivation ( $n = 4$ ) at a more general level  
412 were included, while items tapping into specific facets of intrinsic motivation (i.e., motivation  
413 to know, motivation to accomplish and motivation to experience stimulation) were left out. In  
414 line with Assor et al. (2009), we added four new introjection-approach motivation items (e.g.,  
415 “I participate in my sport because I feel proud of myself if I persist”) because the original  
416 BRSQ only includes 3 introjection-avoidance items and 1 rather general introjection  
417 motivation item. In a similar way, four newly created external-approach items were added  
418 (e.g., “I participate in my sport because I would be appreciated by others”) in the present  
419 study. As can be noticed in Assor et al. (2009; Study 3), strong evidence for an ordered  
420 pattern of correlates between the different subtypes along the self-determination continuum  
421 was obtained. As a result, 32 items measuring three subtypes of autonomous motivation (i.e.,  
422 intrinsic motivation, integrated regulation, and identified regulation;  $\alpha = .85$ ) and four  
423 subtypes of controlled motivation (i.e., introjection-approach regulation, introjection-  
424 avoidance regulation, external- approach regulation, and external-avoidance regulation  $\alpha =$   
425  $.90$ ) as well as amotivation ( $\alpha = .88$ ) were used.

426 ***Coach evaluation.*** To tap into coach evaluation, an 8-item scale used in prior work in  
427 the educational domain (Aelterman et al., 2018) was slightly adjusted to the coaching context.  
428 Athletes rated the quality of their coach by indicating whether they (a) wanted to be coached  
429 another season by this coach (e.g., “Next seasons, I would like to have the same coach”; 3  
430 items), (b) found their coach’s training clear and easy to execute (e.g., “The training of my  
431 coach was easy to execute”; 2 items), (c) would recommend their coach to other athletes (e.g.,  
432 “I would recommend this coach to other athletes”; 2 items) and (d) would evaluate their coach  
433 as an excellent coach (“My coach is an excellent coach”; 1 item). All items were answered on  
434 a 7-point Likert scale ranging from 1 (*I completely disagree*) to 7 (*I completely agree*). To  
435 justify the inclusion of all 8 items, an exploratory factor analysis was performed, thereby

436 retaining one single factor explaining 56% of the variance. After removing one item with a  
437 low loading, the remaining seven items, which all yielded a minimal loading of .50, were  
438 averaged to create a composite score ( $\alpha = .90$ ).

### 439 **Plan of Analysis**

440 To address the aims of this study we always used the maximum amount of data  
441 available. As different measures were collected across samples (see Table 1), the number of  
442 included participants somewhat varied across the examined aims and hypotheses. To address  
443 our primary aim, that is, obtaining a helicopter perspective towards (de)motivating coaching,  
444 we conducted a multidimensional scaling analysis (MDS; Borg et al., 2013) on the 60 items  
445 (4 responses by 15 vignettes) to examine the dimensional structure of the SISQ-sport items.  
446 Specifically, MDS provides a graphical representation of (dis)similarities between items as  
447 distances between points in a geometrical space, with high and low correlations between  
448 items being, respectively, represented by small and large distances<sup>2</sup> between points in the  
449 geometrical space. That is, practices tapping into the same coaching approach are clustering  
450 together within a given subarea in the geometrical representation<sup>3</sup>. Depending on their  
451 location in the circumplex, adjacent approaches should correlate positively, suggesting that  
452 both approaches are compatible, while approaches in direct opposition to one another should  
453 correlate negatively, suggesting that both approaches are more conflictual in nature. We used  
454 the PROXSCAL MDS procedure of SPSS to compute the configuration with non-metrical  
455 MDS. We performed this procedure once with all the coach data (Samples 1-5) combined in  
456 one larger sample ( $N = 893$ ) to obtain a coach configuration and a second time to obtain an  
457 athlete configuration (Sample 5,  $N = 377$ ). To test the stability of the dimensional structure  
458 across coaches and athletes, we subjected the obtained coach and athlete configurations to  
459 Generalized Procrustes Analysis (GPA; Borg et al., 2013; Borg & Groenen; 1997;  
460 Commandeur, 1991). GPA calculates the coach and athlete configurations in such a way that

461 they correspond as closely as possible, without affecting the relative distances between items  
462 within each configuration. Based on this consensus configuration, we identified critical areas  
463 and subareas representing a specific coaching approach.

464 In a next step, to provide formal evidence for the differentiation between identified  
465 approaches, a series of confirmatory factor analyses were conducted. Specifically, for each  
466 pair of adjacent approaches, a differentiated two-factor solution was compared against a non-  
467 differentiated single-factor solution, through the calculation of a  $\chi^2$  change statistic. Then,  
468 mean scores were calculated for each identified (sub)areas by averaging the respective items  
469 belonging to an identified (sub)area, before calculating the Pearson zero order correlations  
470 between the identified (sub)areas.

471 With respect to the assessed external outcomes, Pearson zero order correlations were  
472 run to investigate whether the identified (sub)areas in the dimensional configuration would  
473 meaningfully relate to construct validation measures (i.e. autonomy support, structure and  
474 control) among both coaches and athletes. Before calculating these correlations, mean scores  
475 were created for each validation measure and identified approach by averaging the items of  
476 each validation measure and approach. Further, we examined the correlations of the identified  
477 (sub)areas in the dimensional configuration with both coach (i.e., need satisfaction /  
478 frustration) and athlete outcomes (e.g., need satisfaction / frustration, motivation and coach  
479 evaluation).

480 To address our first ancillary aim, that is, examining the correspondence between  
481 athletes' and coaches' reports on (de)motivating coaching, we made use of Sample 5 only.  
482 Given the hierarchical structure of that sample, with 377 athletes nested in 41 teams, each  
483 associated with one coach, we made use of multilevel regression analyses. Specifically, in  
484 separate regression models, the coach-reports were entered as a single predictor of the  
485 corresponding athlete-reports. In addition, Multivariate Anova-analyses, we examined mean-

486 level discrepancies between coach- and athlete-reports. Finally, to address our second  
487 ancillary aim, that is, considering the role of sport type, we used Multivariate Anova-analyses  
488 to examine mean-level differences in the identified (sub)areas as a function of sport type (i.e.,  
489 individual vs. team).

## 490 Results

### 491 Primary Analyses

492 **Dimensionality.** To investigate whether the variety of assessed coaching practices  
493 were organized along two dimensions (i.e., Hypothesis 1a), we evaluated several  
494 configurations ranging from a one-dimensional up to a six-dimensional solution produced by  
495 non-metric MDS analyses for both coaches ( $N = 893$ ) and athletes ( $N = 377$ ) separately. We  
496 opted for a two-dimensional instead of single-dimensional solution because it yielded a stress  
497 loss of .040 and .036 for coaches and athletes, respectively, and because the further reduction  
498 in stress in the case of the three-dimensional solution was minimal (i.e., .006 for both coaches  
499 and athletes). Further, in both cases, the scree-test confirmed this choice by pointing towards  
500 a two-dimensional representation, thereby confirming Hypothesis 1. The first dimension of  
501 the circular pattern (i.e., the X-axis in Figure 2) can be interpreted as need thwarting, relative  
502 to need-supportive coaching with the control items (lower left quadrant) and chaos (higher  
503 left quadrant) items having negative coordinates and the autonomy support (higher right  
504 quadrant) and structure (lower right quadrant) items having positive coordinates on this  
505 dimension. The second dimension (i.e., Y-axis) can be interpreted in terms of the level of  
506 coach directiveness. All chaos items and all autonomy support items (except for one) have  
507 positive coordinates on this dimension. Contrary, all control items and the majority of the  
508 structure items (i.e., 67% or  $n = 10$ ) have negative coordinates on this dimension. To  
509 summarize, all four a priori identified coaching styles (i.e., autonomy support, control,  
510 structure, chaos) could largely be represented in different areas by the circumplex, which



511 were most parsimoniously captured by two overarching dimensions. All four coaching styles  
512 also showed good internal consistencies with Cronbach alpha values ranging between .78 and  
513 .87 (see Table 3), in both coach and athlete samples.

514       **Stability of the circumplex.** As both coach and athlete data pointed towards a two-  
515 dimensional circumplex model, we examined whether the obtained solution would be similar  
516 across informants by applying GPA to the sample-specific configurations (i.e., Hypothesis  
517 1b). In total 97% of the (squared) distances in the two sample-specific configurations could be  
518 represented in a single consensus configuration, indicating that the spatial representations of  
519 the individual SISQ-sport items are highly comparable between coaches and athletes.  
520 Furthermore, we correlated the coordinates of the items on both dimensions in the consensus  
521 configuration with the coordinates of the items in the separate athlete and coach  
522 configurations. The correlations appeared all significant and very high. Specifically, the need  
523 support dimension of the consensus configuration correlated, respectively, .99 and .97 with  
524 the corresponding dimension in the separate coach and athlete configurations. Next, the  
525 directiveness dimension yielded a correlation of, respectively, .99 and .97 with the  
526 corresponding dimension in the coach and athlete configuration. Together, these results  
527 indicate that the two-dimensional structure is stable across informants (i.e., coaches and  
528 athletes), which justifies further analyses with the consensus configuration. Figure 2 shows  
529 this two-dimensional consensus representation of the SISQ-sport items across samples based  
530 on the matrix of centroids.

531       **Differentiation into approaches.** Closer inspection of the position of each item in the  
532 circumplex structure and its content revealed that each of the four coaching styles (i.e.,  
533 autonomy support, control, structure, chaos) fell apart into two meaningful approaches.  
534 Similar to the SISQ-education (Aelterman et al., in press), six autonomy support items that  
535 refer to offering choice and stimulating input among athletes fell in the *participative* approach

536 ( $\alpha_{coach} = .69$ ;  $\alpha_{athlete} = .63$ ), while nine other autonomy support items fell in the *attuning*  
 537 approach and tapped into coaches' tendency to take athletes' perspective, accept their  
 538 feelings, foster enjoyment and provide a meaningful rationale ( $\alpha_{coach} = .80$ ;  $\alpha_{athlete} = .82$ ). Six  
 539 practices referring to setting and monitoring expectations grouped together in the *clarifying*  
 540 approach ( $\alpha_{coach} = .71$ ;  $\alpha_{athlete} = .70$ ), while nine other structure items, which assessed coaches'  
 541 offer of help, feedback, and encouragement, but also adjusting exercises and providing a  
 542 helpful strategy fell in the *guiding* approach ( $\alpha_{coach} = .85$ ;  $\alpha_{athlete} = .85$ ). Further, ten control  
 543 items involving insisting firmly on or pushing for compliance, activating athletes' ego and  
 544 expressing disappointment in athletes' behavior fell in the *demanding* approach ( $\alpha_{coach} = .81$ ;  
 545  $\alpha_{athlete} = .78$ ), while five items referring to, shaming, guilt- and anxiety-induction, intimidation  
 546 or exerting power of athletes' perspective fell into a *domineering* approach ( $\alpha_{coach} = .71$ ;  
 547  $\alpha_{athlete} = .68$ ). Similarly, also chaotic items got divided in two approaches: nine items  
 548 involving coaches' indifference and lack of intervention or ignoring the situation when a  
 549 reaction was called for fell in the *abandoning* approach ( $\alpha_{coach} = .74$ ;  $\alpha_{athlete} = .81$ ), whereas  
 550 six items involving a lack of planning of the coach and letting the situation unfold itself (i.e.,  
 551 wing it) fell in the *awaiting* approach ( $\alpha_{coach} = .61$ ;  $\alpha_{athlete} = .66$ ).

552 To provide more formal evidence for the identification of these eight approaches, a  
 553 series of confirmatory factor analyses were conducted, thereby contrasting a two- versus a  
 554 one-factor solution for each pair of adjacent approaches (Hypothesis 2b). Among coaches,  $\chi^2$   
 555 change tests pointed out that a 2-factor solution appeared to yield a better fit for each of the  
 556 eight pairs of adjacent approaches compared to a non-differentiated single factor solution,  
 557 with  $\Delta\chi^2(1)$  ranging from 6.35 to 385.19, all  $p$ -values  $\leq .012$ . Also in the case of athletes, the  
 558 more differentiated solution yielded a better fit compared to the non-differentiated solution in  
 559 seven of the eight comparisons, with  $\Delta\chi^2(1)$  ranging from 4.81 to 152.91, all  $p$ -values  $\leq .028$ ,  
 560 with the exception of the guiding – attuning comparison ( $\Delta\chi^2(1) = 0.01$ ,  $p = .975$ ). In this

561 case, the one-factor solution appeared to be more parsimonious. Yet, given that this non-  
562 differentiated solution was not systematically obtained across informants and deviates from  
563 the findings obtained in the educational domain, we chose to present the correlates of both  
564 approaches separately among athletes as well. Possible reasons for this coach-athlete  
565 discrepancy are provided in the discussion.

566 **Correlational Pattern.** As can be noticed in Table 3, autonomy support was  
567 positively correlated with structure among both coaches and athletes. In contrast, it correlated  
568 negatively with control in coaches, but showed a null correlation with control in athletes.  
569 Finally, structure was unrelated to control among athletes, while being positively associated  
570 with control among coaches, while being negatively correlated with chaos in both the coach  
571 and athlete samples.

572 Further, the correlations between the eight approaches are congruent with and provide  
573 further evidence for the circumplex structure (Hypothesis 2b). Specifically, as hypothesized,  
574 the correlations between the eight approaches followed a clear sinusoid pattern, both among  
575 coaches as well as athletes. More precisely, each coaching approach correlated most strongly  
576 with the adjacent approaches and the correlations became decreasingly positive and  
577 increasingly negative as one moves away from a specific approach. In the athlete sample, for  
578 instance, the attuning approach correlated most strongly with the participative and the guiding  
579 approach, with the correlation dropping to zero (demanding approach) and becoming slightly  
580 negative (awaiting and domineering) and even strongly negative (abandoning) as one moves  
581 along the circumplex. A similar pattern was observed in coaches.

582 **External outcomes.** Next, we examined whether the four coaching styles and the  
583 eight identified coaching approaches were meaningfully associated with other measures of  
584 autonomy support, structure and control (i.e., construct validity; cfr. Hypothesis 3). Three  
585 observable patterns of correlations supported the construct validity of our newly developed

586 measurement. First, Tables 4 and 5 show that the four coaching styles most strongly  
587 correlated with the corresponding coaching style measure in both coach and athlete samples.  
588 The structuring coaching style in athletes counts as one exception, as it correlated most  
589 strongly with autonomy support (SCQ;  $r = .74$ ), closely followed by the construct validation  
590 measure of structure (TASCQ;  $r = .64$ ). Second, Table 4 and 5 clearly show that the eight  
591 coaching approaches primarily correlated with the corresponding measures, and this in both  
592 coach and athlete samples. For example, autonomy support (SCQ) correlated most strongly  
593 with the participative approach and the attuning approach. The same pattern of correlations  
594 was apparent concerning the construct validation measures of structure (TASCQ) and control  
595 (CCBS). Interestingly, involvement (TASCQ) was positively correlated with the autonomy  
596 supportive and structuring style as well as with all need-supportive approaches (i.e.,  
597 participative, attuning, guiding, and clarifying), while being negatively correlated with the  
598 chaotic style as well as with the need-thwarting approaches (domineering, abandoning, and  
599 awaiting).

600 Concerning the coach reports social desirability showed modest positive correlations  
601 with the autonomy-supportive and structuring style, while negative associations were found  
602 with the controlling and chaotic styles. Roughly the same pattern was evident concerning the  
603 eight coaching approaches, with social desirability being positively correlated with the  
604 participative, attuning, and guiding approach, but negatively with the demanding,  
605 domineering, and abandoning approach (see Table 4).

606 Next, we tested whether the four coaching styles and the eight coaching approaches  
607 logically correlated with both coach and athlete outcomes. Given the high correlations  
608 between the coaching approaches and coaches' reports on social desirability, we controlled  
609 for the latter in the coach samples by calculating partial correlations. As expected, Table 4  
610 shows that coaches' need satisfaction was positively correlated with autonomy support and

611 structure but unrelated to control and chaos. Further, coaches' need satisfaction appeared most  
612 strongly positively related to the attuning and guiding approach, followed by the participative  
613 and clarifying approach. In contrast, coach need frustration was positively correlated with the  
614 controlling and chaotic styles, but negatively with the autonomy-supportive and structuring  
615 styles. Furthermore, the strongest positive correlation was observed for the abandoning  
616 approach, closely followed by domineering, demanding, and awaiting approach. Further  
617 moving along the circumplex, coach need frustration appeared unrelated to the demanding  
618 and participative approach, but negatively correlated with the attuning and guiding approach.

619 Concerning the athlete outcomes, the expected pattern of results was evident (see  
620 Table 5). Athletes' need satisfaction correlated positively with both athletes' perceived  
621 autonomy-supportive and structuring coaching styles, but negatively with the perceived  
622 chaotic style. Further, the strongest positive correlation with need satisfaction was observed  
623 for the attuning and guiding approach, followed by the participative and clarifying approach.  
624 The strongest negative associations with need satisfaction emerged for the abandoning  
625 approach, followed by the domineering and awaiting approach. In general, a similar pattern  
626 was found for athletes' autonomous motivation (Figure 3b) and for coach evaluation.  
627 Contrary, athletes' need frustration was positively correlated with athletes' perceived control  
628 and chaos, but negatively with structure. Further, the strongest positive associations were  
629 observed for the abandoning and domineering approach, followed by the demanding and  
630 awaiting approach. A similar pattern emerged for controlled motivation and amotivation.

### 631 **Ancillary Analyses**

632 **Coach-athlete convergence.** In a series of ancillary analyses in Sample 5, we  
633 examined whether athlete and coach reports would correspond to one another. Multilevel  
634 regression analyses resulted in significant correspondence between coach and athlete reports  
635 for the controlling coaching style ( $\beta = .39, \chi^2(1) = 14.754, p < .001$ ), but not for the

636 autonomy-supportive ( $\beta = .26, \chi^2(1) = 2.580, p = .108$ ), structuring ( $\beta = .32, \chi^2(1) = 2.452, p =$   
 637  $.117$ ), nor the chaotic coaching style ( $\beta = -.04, \chi^2(1) = 0.091, p = .763$ ). As for the identified  
 638 coaching approaches, correspondence was found for the demanding ( $\beta = .32, \chi^2(1) = 11.439, p$   
 639  $< .001$ ), domineering ( $\beta = .39, \chi^2(1) = 10.020, p = .002$ ), guiding ( $\beta = .51, \chi^2(1) = 5.825, p =$   
 640  $.016$ ) and attuning approach ( $\beta = .46, \chi^2(1) = 6.432, p = .011$ ), but not for the clarifying ( $\beta =$   
 641  $.05, \chi^2(1) = 0.079, p = .779$ ), participative ( $\beta = .06, \chi^2(1) = 0.204, p = .652$ ), awaiting ( $\beta = -$   
 642  $.13, \chi^2(1) = 1.076, p = .300$ ) and abandoning approach ( $\beta = .04, \chi^2(1) = 0.146, p = .702$ ).

643 Further, a multivariate ANOVA-analysis indicated that, across all four coaching styles  
 644 and the eight identified coaching approaches, a significant mean-level difference was found,  
 645 Wilk's Lambda = .498,  $F(12,285.00) = 23.897, p < .001$ ; SE = 0.502. Follow-up univariate  
 646 ANOVA-analyses with Bonferroni correction pointed to coach-athlete discrepancies for all  
 647 four coaching styles with coaches perceiving themselves to use a more autonomy-supportive  
 648 and structuring and a less controlling and chaotic style than they were rated by their athletes  
 649 (all  $F$ -values  $ps < .002$ ). Further, the same pattern was evident concerning six out of the eight  
 650 coaching approaches: coaches reported themselves to score significantly higher on the  
 651 participative, attuning, guiding, and clarifying approach (significant  $F$ -values  $ps < .002$ ) and  
 652 significantly lower on the domineering and abandoning approach (significant  $F$ -values  $ps <$   
 653  $.001$ ) compared to their athletes, while no differences were found for the demanding and  
 654 awaiting approach.

655 **Difference between Type of Sport.** In a second series of ancillary analyses, we  
 656 considered the role of type of sport in greater detail. Specifically, mean-level differences were  
 657 examined through multivariate ANOVA analyses. In the coach data, an overall multivariate  
 658 effect, Wilk's Lambda = .845,  $F(12,844.00) = 12.897, p < .001$ ; SE = 0.155, was found. After  
 659 taking into account Bonferroni correction, coaches of individual sports reported higher use of  
 660 autonomy support and lower use of control than their colleagues in team sports (see Table 6).

661 At the approach level, coaches in individual sports reported greater use of the participative,  
662 but less use of the clarifying approach than coaches in team sports. Meanwhile, the latter  
663 scored higher on the demanding and domineering approach but lower on the awaiting  
664 approach than their colleagues in individual sports.

665 Likewise, in the athlete sample, an overall multivariate effect, Wilk's Lambda = .696,  
666  $F(12,364.00) = 13.231, p < 001; SE = 0.304$ , was found. After Bonferroni correction,  
667 individual sport athletes perceived their coach as more autonomy-supportive, more  
668 structuring, less controlling, and less chaotic than the athletes in team sports (Table 6).  
669 Concerning the eight approaches, athletes of individual sports perceived their coach as more  
670 participative, attuning, and guiding than their counterparts in team sports. The latter however,  
671 reported their coach higher on the demanding, domineering and abandoning approaches<sup>4,5</sup>.

## 672 Discussion

673 The topic of (de)motivating sport coaching has been heavily researched over the past  
674 few decades (e.g., Adie et al., 2012; Amorose & Anderson-Butcher, 2007; Bartholomew et  
675 al., 2010; Delrue et al., 2017). Much of this work has been grounded in Self-Determination  
676 Theory, especially focused on the notion of coach autonomy support. However, to date  
677 research within SDT lacks a helicopter perspective shedding light on the way how different  
678 motivating (i.e., autonomy support, structure) and demotivating (i.e., control, chaos) coaching  
679 styles relate to each other. To achieve this global aim, the current study, involving two large  
680 samples of sport coaches and athletes, made use of multidimensional scaling analyses. A  
681 circumplex model emerged among both coaches and athletes, which helped to provide both  
682 more integrative and refined insight in the variety of (de)motivating coaching practices.

## 683 Towards Increased Integrative and Refined Insight

684 As hypothesized, the broad array of motivating and demotivating coach practices  
685 could best be summarized according to a circumplex pattern consisting of two dimensions. A

686 first dimension denotes the extent to which coaching practices are supportive of, relative to  
687 undermining athletes' basic psychological needs for autonomy, competence, and relatedness.  
688 As shown in Figure 2, the left pole of this axis involves the controlling and chaotic practices,  
689 whereas the right pole of this axis comprises a mix of autonomy-supportive and structuring  
690 practices. The second dimension denotes the degree of coach directiveness, with either the  
691 coach or the athlete being more in charge. In the case of high directiveness, coaches typically  
692 rely on a mix of controlling or structuring practices, whereas the use of autonomy-supportive  
693 and chaotic practices leaves relatively more room for athletes to take the lead. Taken together,  
694 the two-dimensional structure divides the assessed coaching practices into four quadrants,  
695 mainly representing the four overarching coaching styles (i.e., autonomy support, structure,  
696 control and chaos).

697         These findings are in line with previous work in the educational domain (Aelterman et  
698 al., in press), in which evidence was found for the same two-dimensional structure. Further,  
699 the obtained circumplex structure appeared stable across informants (i.e., coach vs. athlete).  
700 More precisely, both coach and athlete reports of the same (de)motivating practices point  
701 towards the same two-dimensional circumplex. Such high consensus among informants  
702 suggests that the exact location of the assessed coaching practices was very similar across  
703 coaches and athletes.

704         The resulting circumplex does not only produce an integrative picture, it also provides  
705 a more refined insight in how different coaching practices cluster together as both the need-  
706 supportive (i.e. autonomy support and structure) and need-thwarting styles (i.e. chaos and  
707 control) could be further divided into different approaches. Each of these approaches, eight in  
708 total, involve a variety of co-occurring coaching practices. Moreover, the coaching  
709 approaches related in a sinusoid way to each other across the circumplex, supporting a  
710 gradual perspective towards coaching. That is, the difference between a specific approach and



711 the adjacent ones is not abrupt but instead more gradual, with the differences being  
712 characterized by the extent to which a specific approach is either need-supportive or need-  
713 thwarting and the coach is high or low in directiveness. Importantly, an analogous ordered  
714 pattern of results was found when the relations between the distinguished coaching  
715 approaches and the construct validation measures as well as the external outcomes were  
716 considered (see Figure 3a and 3b).

### 717 **Moving around the Circle**

718 One of the key features of autonomy-supportive coaching involves the provision of  
719 choice and the creation of sufficient room for athletes to take initiative and to provide input  
720 and suggestions (Mageau & Vallerand, 2003). These practices fell in a distinct autonomy-  
721 supportive approach in the circumplex labelled the *participative* approach. Interestingly, both  
722 coaches and athletes of individual, relative to those from team sports scored higher on this  
723 approach. Presumably, in individual sports the one-to-one relation allows coaches to adopt a  
724 more individualized approach (van de Pol et al., 2015), leaving more room for athletes to  
725 voice their opinion, to make choices, and to take initiative. In contrast, for a coach of a team  
726 sport it may be more time-consuming and difficult to provide choice and input to meet the  
727 preferences of all team members (Chelladurai and Turner, 2006; Rhind, Jowett, & Yang,  
728 2012).

729 Some coaches may be reluctant to use participative practices as they are concerned to  
730 lose grip on their athletes and to end up with a *laissez-faire* style (Cushion, Ford, & Williams,  
731 2012; Ntoumanis & Mallet, 2014). The present findings suggest that this concern is legitimate  
732 as the participative approach is situated next to the *awaiting* approach, which is part of the  
733 chaotic style. Especially coaches of individual sports said adopting a more awaiting approach,  
734 presumably because they are more participative as well. When awaiting, coaches do not  
735 foresee a lot of planning and they refrain from intervening instead letting things unfold

736 themselves. Whereas the participative approach was positively related to adaptive outcomes  
737 among athletes (e.g., need satisfaction), the awaiting approach was negatively correlated with  
738 adaptive outcomes (e.g., rated coach evaluation) and positively with maladaptive outcomes  
739 (e.g., amotivation). The awaiting approach may involve too little guidance and expectation  
740 setting, which helps to explain why the awaiting approach related to higher need frustration  
741 and even a sense of helplessness and indifference (cf. amotivation) among athletes.

742 Moving along the circle to the other side of the participative approach, a variety of  
743 autonomy-supportive practices, such as taking the athletes' perspective, providing meaningful  
744 rationales and building in interesting and enjoyable exercises were found to cluster together in  
745 the *attuning* approach. For rationales to be perceived as meaningful and tasks to be interest-  
746 provoking, they are best attuned, that is, matched with athletes' personal values, convictions,  
747 and preferences. Next to the attuning approach, the *guiding approach* involves a variety of  
748 structuring practices, which are meant to guide athletes' competence development, such as the  
749 provision of feedback and help, encouragement, and scaffolding of tasks. As can be noticed in  
750 Figure 2, these two approaches are situated closely to each other and may often go hand-in-  
751 hand at the far end of the need-supportive dimension (Curran et al., 2013). In sport settings,  
752 these two approaches strongly cohere as feedback and providing help (i.e., guiding) are often  
753 attuned to the developmental pace of athletes, and matched with what athletes' wishes (i.e.,  
754 attuning). Similarly, giving a meaningful rationale is often linked with feedback (e.g., to  
755 indicate why a technique should be used in a different way). Due to their strong need-  
756 supportive nature, the attuning and guiding approach correlated most strongly with desirable  
757 athletes' outcomes, such as need satisfaction, autonomous motivation, and the evaluation of  
758 the coach.

759 Much like the autonomy-supportive coaching style got differentiated into two  
760 approaches (i.e. participative and attuning), the structuring coaching style also involves a

761 second approach, which reflects the *clarifying* approach. When clarifying, coaches are clear  
762 about what they expect from their athletes and monitor athletes' adherence to these  
763 expectations. Coaches of team sports indicated using this approach more frequently than those  
764 of individual sports. Apparently, coaches of team sports provide a clear framework, thereby  
765 being transparent about their expectations and guidelines and also monitoring athletes'  
766 behavior more intensively compared to coaches of individual athletes. The way how coaches  
767 set expectations and monitor progress can vary considerably though (Curran et al., 2013;  
768 Grolnick, 2012; Vansteenkiste et al., 2012). That is, when setting expectations in a unilateral  
769 fashion, thereby pointing towards athletes' duties, and when subsequently monitoring  
770 expectations and guidelines by threatening with sanctions in case of non-compliance, coaches  
771 may be perceived as rather *demanding* (Bartholomew, Ntmoumanis, Thøgersen-Ntoumani,  
772 2009).

773 From a conceptual perspective, the circumplex structure suggests that, more than the  
774 guiding approach, it is the clarifying approach which most easily covaries with a demanding  
775 approach, thereby pointing to a potential pitfall of clarification and monitoring. In spite of the  
776 fact that coaches are directive and thus take the lead when they are either clarifying or  
777 demanding, the associated pattern of correlates was clearly different. Among athletes, the  
778 clarifying approach was positively related to the coach evaluations. In contrast, to the extent  
779 athletes perceived their coach to be demanding, they evaluated them less positively.  
780 Interestingly, also coaches' own experiences of need frustration were found to underlie  
781 coaches' reliance on a demanding approach, while experiences of need satisfaction related  
782 positively to the clarifying approach. Future longitudinal work may want to examine whether  
783 need frustration, especially when accumulated over time, increases coaches' risk of slipping  
784 from a clarifying into a demanding approach.

785           When experiences of need frustration persist, coaches may further increase the  
786 pressure onto their athletes, thereby relying on a *domineering* approach (Bartholomew,  
787 Ntmoumanis, Thøgersen-Ntoumani, 2009; Stebbings et al., 2012). When domineering, a  
788 coach may rely on a variety of practices such as, expressing disappointment, shaming, guilt-  
789 and anxiety-induction and intimidation, which are especially applied in situations where  
790 athletes may not have complete control over the outcome of their behavior (e.g., ‘When  
791 athletes display anxiety before the game’). Although positively correlated to the demanding  
792 approach, the domineering approach appears to yield more maladaptive outcomes, as manifest  
793 through its more pronounced positive relation with maladaptive outcomes (e.g., athlete need  
794 frustration) and its negative association with adaptive outcomes (e.g., ratings of coach  
795 evaluation). One reason for the more pronounced cost associated with the domineering  
796 approach might be that, while the primary target of a demanding coach is the athletes’  
797 behavior, the athlete as a person is targeted in the case of a domineering approach  
798 (Bartholomew, Ntmoumanis, Thøgersen-Ntoumani, 2009; Vansteenkiste, Aelterman,  
799 Haerens, & Soenens, 2018).

800           Completing the circle, a second chaotic approach, reflecting an abandoning approach,  
801 was found. As the term suggests, coaches have in this case given up on their athletes, leaving  
802 them to their own devices at moments when an intervention is called for the most. The  
803 abandoning approach yielded the strongest positive correlates with maladaptive outcomes and  
804 the strongest negative correlates with adaptive outcomes, effects which appeared to be  
805 stronger than those observed for the domineering approach (see Table 4 and 5). From an  
806 applied perspective, it is sensible that coaches go back and forth between acting domineering  
807 and abandoning, such that they are dynamically related to each other. That is, the use of harsh  
808 domineering practices may often be the last “resort” for coaches before giving up all together,  
809 especially if they find out that their domineering approach does not produce desired

810 outcomes. Especially coaches of team sports seem to be most vulnerable to these need-thwarting  
811 approaches as they reported themselves to be more demanding and domineering. Congruent  
812 with this interpretation, athletes of team sports, relative to those of individual sports, felt that  
813 their coach made significantly more use of a demotivating cocktail being demanding,  
814 domineering and abandoning.

815 Finally, the abandoning approach also differs from the other chaotic approach (i.e.,  
816 awaiting). The abandoning approach did not only yield stronger associations with negative  
817 outcomes, but, when considering the vignettes of the newly developed questionnaire, also  
818 seems to occur in different situations compared to the awaiting approach. The abandoning  
819 approach especially emerges in situations of repeated failed attempts to motivate athletes to  
820 alter their behavior. In contrast, the practices that are part of the awaiting approach especially  
821 emerge in situations that coaches encounter for the first time and which they adopt a more  
822 explorative approach, while in fact more guidance may be called for in the eyes of the  
823 athletes.

#### 824 **Additional findings**

825 Besides our main objective to adopt a helicopter-perspective on (de)motivating  
826 coaching, some additional findings deserve being mentioned. First, as both athletes and  
827 coaches were administered in this study, we investigated the degree of convergence between  
828 the obtained circumplex across coaches and athletes. The fact that the obtained circumplex  
829 model as such is stable across informants (i.e., coach vs. athlete) does not imply that athletes  
830 share the opinion of their coach. Indeed, coach-reported autonomy support, structure, and  
831 chaos corresponded only minimally with the same athlete-perceived reports. Only for the  
832 controlling coaching style in general and the two constituting approaches significant  
833 convergence was found, presumably because controlling practices are most visible (e.g.,  
834 commanding and shouting can be easily noticed; see also De Meyer et al., 2014). Such a low

835 correspondence has been reported in previous studies in the sport literature (Macquet &  
836 Stanton, 2014) and is in line with previous research using the same vignette-methodology in  
837 the educational domain (Aelterman et al., in press). Furthermore, in terms of mean-level  
838 discrepancies, coaches scored higher on the need-supportive styles and lower on the need-  
839 thwarting styles compared to athletes. It is unclear whether coaches are overly optimistic  
840 about their motivating role or whether athletes are too critical for their coaches, an issue that  
841 could be sorted out through observational research which allows the integration of three  
842 sources of information (e.g., Aelterman, Vansteenkiste, Van den Berghe, De Meyer, &  
843 Haerens, 2014). Overall, the current results support the idea that athletes form an idiosyncratic  
844 image of coach behaviors which only minimally relates to how coaches perceive themselves  
845 (Macquet & Stanton, 2014).

846         Second, the obtained circumplex may create the impression that coaches' need  
847 supportive (e.g., autonomy) and need thwarting (e.g., control) behavior are to be considered  
848 as direct opposites of each other, which would be in contrast with previous work that  
849 conceptualized and studied need-supportive and need-thwarting coaching as separate  
850 dimensions (Bartholomew et al., 2011; Haerens et al., 2017; Vansteenkiste & Ryan, 2013).  
851 However, it must be noted that MDS (Borg et al., 2013) plots the relative and not the absolute  
852 distances between different coaching practices. In fact, while autonomy-supportive and  
853 controlling practices are graphically most distant from each other (relative to the other  
854 practices included), both were found to be unrelated (athletes) or only slightly negatively  
855 correlated (coaches) at the correlational level. Such findings imply that, across training and  
856 competitive context, as studied through the vignettes herein, coaches can rely on a mix of  
857 autonomy-supportive and controlling strategies. Indeed, the lack of autonomy support by  
858 coaches does not by definition imply that they are controlling as a more active thwarting of  
859 athletes' psychological needs is required in the latter case (Aelterman et al., 2017;

860 Bartholomew et al., 2010; Haerens et al., 2015; 2017). Likewise, the absence of coach control  
861 does not mean that coaches are actively supporting their athletes' autonomy (Vansteenkiste &  
862 Ryan, 2013).

### 863 **Theoretical and Practical Reflections and Implications**

864         Given the novelty of the circumplex approach used herein, the theoretical implications  
865 and the added practical value of this approach are discussed more deeply. Overall, the  
866 circumplex provides a more integrative picture as a variety of critical coaching styles are  
867 graphically placed in relation to each other, while simultaneously producing more refined  
868 insights as critical coaching styles get partitioned in approaches.

869         While different critical coaching styles have been treated as fairly distinct categories  
870 in past work, the circumplex structure suggests that a more *gradual* perspective instead of a  
871 categorical perspective to (de)motivating coaching is warranted. The idea of a gradual  
872 perspective is that not all coaching practices and approaches are equally need-supportive or  
873 need-thwarting. Specifically, some approaches of autonomy support (i.e., attuning) and  
874 structure (i.e., guiding) seem to support athletes' psychological needs more directly, which  
875 also explains their high correlation herein. Yet, different from these more direct need-  
876 supportive approaches, other autonomy-supportive (i.e., participative) and structuring (i.e.,  
877 clarifying) approaches may foster need satisfaction in a more indirect way. That is, such more  
878 need-enabling approaches create the optimal conditions under which athletes can get their  
879 psychological needs met (Aelterman et al., in press). On the other hand, as some of the  
880 specified approaches actively thwart athletes' needs and therefore can be seen as directly  
881 need-thwarting (e.g., abandoning, domineering), other more need-depriving approaches (e.g.,  
882 awaiting, demanding) may neither support nor thwart one's needs or motivation  
883 straightforward, but rather hinder possible need support.

884 Next, the study of Aelterman and colleagues (in press) in the educational domain is the  
885 only precedent of the current study and, although conducted in different domains, the results  
886 of both are remarkably parallel. That is, the circumplex pattern identified by Aelterman et al.  
887 (2018) involved the same two dimensions and the same four overarching coaching styles,  
888 involving the same eight approaches. In both domains, the findings point to the strong  
889 complementary nature of the attuning and guiding approach. Moreover, in the current athlete  
890 sample, the attuning and guiding approach could not even be differentiated into two factors.  
891 Presumably, as pointed out above, both set of practices are often exerted in tandem because a  
892 similar basic attitude underlies both (Aelterman et al., 2017; Vansteenkiste & Soenens, 2015),  
893 that is, one where the coach is trying to optimally connect to the athlete in terms of interests,  
894 preference, and perspective (attuning) or skill-level and competencies (guiding). Although  
895 some readers may question the lack of discrimination between both approaches, given that  
896 different key practices of both autonomy support and structure were carefully operationalized,  
897 we suggest that this high correlation is a finding in and of itself. Although attuning and  
898 guiding practices can be conceptually differentiated, in practice, they co-occur. Note that this  
899 high intercorrelation between these two autonomy supportive and structuring approaches does  
900 not apply to all approaches, as the participative and clarifying approach could be clearly  
901 differentiated. When considered from a circumplex model, what is especially important is the  
902 gradual pattern of correlates between identified approaches themselves and external  
903 outcomes. Having said this, the gradual perspective on (de)motivating coaching is still in its  
904 infancy, such that future research within sport contexts is needed to substantiate the obtained  
905 circumplex and to sort out whether this configuration of approaches gets replicated.

906 Further, the circumplex provides deeper insights in what *motivational tailoring* looks  
907 like. That is, the beauty of motivating coaching is that coaches are capable of selecting those  
908 need-supportive strategies that fit well with both the athlete to be motivated as well as the



909 situation at hand. To illustrate, whereas in some situations and in front of some athletes  
910 coaches may involve athletes in the decision process (cf. participative approach), in other  
911 situations or with different types of athletes, the provision of choice may yield less desirable  
912 correlates and it may suffice to give a meaningful rationale (cf. attuning approach) for an  
913 assigned task or introduced guideline. Future work would do well to examine whether the  
914 effectiveness of certain need-supportive practices depends on athlete characteristics (e.g., age,  
915 competence of the athlete; e.g., De Meyer et al., 2016), situational features (e.g., training vs.  
916 competition; time constraints; e.g., Delrue et al., 2018) or even coach characteristics (e.g.,  
917 experienced vs. non-experienced coaches). Along similar lines, the exact impact of need-  
918 thwarting practices may also depend on these three features. An important note is that such  
919 motivational tailoring does not equal a relativistic perspective on motivating practices  
920 (Soenens, Vansteenkiste, & Van Petegem, 2015). Indeed, it is unlikely that any athlete will  
921 experience an abandoning approach as motivating, presumably because it involves a need  
922 thwart for every athlete in any situation.

923 From an applied perspective, the availability of both a coach and athlete version of the  
924 SISQ-sport is interesting in two ways. First, it allows coaches to gauge the perceptions of the  
925 athletes concerning their coaching style and consequently compare both obtained profiles to  
926 detect any differences or similarities regarding their perspectives. This information may serve  
927 as a basis to start a dialogue and accustom their coaching behavior in practice. In line with  
928 this, also future work may rely on this circumplex model by observing coaches' behavior with  
929 the help of this circumplex and scoring each specific approach. Second, along the way, the  
930 current contribution provided evidence for the validity of a newly developed instrument. That  
931 is, besides its associations with existing measures of autonomy support, structure and control  
932 (i.e., construct validity) and relevant outcomes such as need satisfaction/frustration and  
933 motivation (i.e., external validity), it is one of the first within the sport context to include the

934 often neglected chaotic coaching style. Moreover, by using vignettes instead of more generic  
935 items, coaching styles are assessed in a more situation- and sport-specific and, hence, more  
936 ecologically valid way. Because coaches may easily identify themselves with these situations,  
937 the obtained measures might better align with their actual coaching behavior in practice. As a  
938 result, intervention studies on need-supportive coaching (Cheon, Reeve, Lee, & Lee, 2015)  
939 may use the SISQ-sport as a diagnostic or (self) reflection tool. After the intervention  
940 program, both self and athletes' reports may be used to identify any improvement.

#### 941 **Limitations**

942         The present study has several limitations. First, given that the current study solely  
943 relied on self-report measures, future studies may complement these self-reports with  
944 observational measures. Such multi-informant research (e.g., Haerens et al. 2013; Smith et al.,  
945 2016) would be useful to directly compare athletes' and coaches' self-report to the ratings of  
946 an independent, third observer. Second, herein we focused on the coaching styles of  
947 autonomy support, structure, control and chaos, thereby failing to address the role of coach  
948 relational support and neglect (see Amorose & Anderson-Butcher, 2007). Based on the  
949 observed correlations with involvement (see Table 4), it is well possible that items tapping  
950 into these two styles may be characterized by, respectively, a high level of need-  
951 supportiveness and a high level of need-thwarting. In terms of their more exact position in the  
952 circumplex, it is possible that further differentiation in the circumplex would be warranted or  
953 that the items would fall in the most need-supportive subareas (i.e., guiding and attuning) and  
954 most need-thwarting subareas (i.e., domineering-abandoning) Third, the used correlational  
955 approach prevents one from drawing directional conclusions. Although an autonomy-  
956 supportive coaching style may be rooted in coaches' experiences of need-satisfaction, the  
957 opposite may also be true. Although coaches who experience greater need satisfaction may be  
958 more psychologically available to support their athletes' needs (Stebbing et al., 2012),

959 enhanced need-based experiences may also result from adopting an autonomy-supportive  
960 approach towards others (Cheon, Reeve, Yu, & Jang, 2014; Deci, La Guardia, Moller,  
961 Scheiner, & Ryan, 2006). Fourth, the current study investigated mostly proximal outcomes of  
962 perceived coaching behavior such as athlete need satisfaction/frustration and motivation.  
963 Future research may consider examining the association between the eight identified coach  
964 approaches and more distal outcomes such as athlete engagement, disengagement, progress  
965 and performance.

## 966 **Conclusion**

967 In the last two decades, research within the context of Self-Determination Theory in  
968 sport (Aelterman et al., 2017; Bartholomew et al., 2010; Mageau & Vallerand, 2003) has  
969 studied distinct (de)motivating styles. The identification of a circumplex in the present study  
970 draws both a more refined and integrative picture as it becomes clear how different  
971 (de)motivating styles get divided in approaches and how these approaches are located in a  
972 more holistic structure. Consistent with a circumplex structure, the eight approaches, differing  
973 in their level of coach need support and coach directiveness, showed a systematic sinusoid  
974 pattern of correlates with critical external outcomes among both coaches and athletes. These  
975 findings suggest that a gradual approach towards (de)motivating coaching is warranted, with  
976 coaching approaches differing from one another in more graded instead of a black-white  
977 fashion.

978

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- 1190

Table 1

*Overview of the Assessed Variables across the Five Samples*

Sample	1	2	3	4	5	
	Coaches	Coaches	Coaches	Coaches	Coaches	Athletes
<i>N</i>	406	157	183	106	41	377
<b>Coaching style</b>						
SIS questionnaire	X	X	X	X	X	X
Autonomy support (SCQ)	X		X		X	X
Structure (TASCQ)	X		X		X	X
Control (CCBS)	X		X		X	X
Involvement (TASCQ)	X	X		X		
<b>External outcomes</b>						
Motivation (BRSQ)						X
Psychological needs (BPNSNF)	X	X			X	X
Coach evaluation						X

Note: SIS = Situation in Sport Questionnaire; SCQ = Sport Climate Questionnaire; TASCQ =

Teacher as Social Context Questionnaire; CCBS = Controlling Coach Behaviors Scale ;

BRSQ = Behavioral Regulations in Sports Questionnaire; BPNSNF = Basic Psychological

Need Satisfaction and Need Frustration scale

Table 2

*Demographic Characteristics of Participants of Five Samples*

Sample		1	2	3	4	5	
Target group		Coaches	Coaches	Coaches	Coaches	Coaches	Athletes
<i>N</i>		406	157	183	106	41	377
Sex	Male	71.2%	71.9%	70.5%	81.1%	70.7%	55.8%
	Female	28.8%	28.1%	29.5%	18.9%	29.3%	44.2%
Type of sport	Individual	45.6	51.6%	39.3%	42%	41.5%	30.6%
	Team	54.4	48.4%	60.7%	58%	58.5%	69.4%
Age	Range	16 – 73	17 – 78	17 - 65	17 – 67	20 – 66	12 – 24
	Mean	38.96	38.89	34.36	36.85	40.61	17.46
	<i>SD</i>	12.59	12.34	12.36	12.85	14.25	2.77
Coach experience	Range	0 – 57	0 – 42	1 – 40	1 – 40	1 – 40	-
	Mean	10.07	10.61	9.66	11.14	14.23	-
	<i>SD</i>	9.82	9.64	7.98	8.21	10.55	-
Level	Low level	67.0%	65.6%	54.1%	26.4%	32.5%	34.2%
	High level	33.0%	34.4%	45.9%	73.6%	67.5%	65.8%
Age group	Under 12y	45.3%	51.6%	45.9%	-	-	-
	12-18y	43.1%	38.9%	33.3%	-	80.5%	67.9%
	Over 18y	11.6%	9.6%	20.8%	-	19.5%	31.0%

## A Helicopter Perspective towards Motivating Coaching Behavior

Table 3

*Means, Standard Deviations, Reliabilities, and Correlations between Coaching Styles and Approaches among Coaches (below diagonal) and Athletes (above diagonal).*

	Mean	SD	$\alpha$	1	2	3	4	5	6	7	8	9	10	11	12
Mean				4.22	4.82	3.70	2.93	3.99	4.37	4.68	5.02	3.97	3.14	3.00	2.82
SD				0.93	0.89	0.94	0.90	1.01	1.03	1.05	0.91	0.99	1.13	1.06	0.89
$\alpha$				.86	.87	.84	.85	.63	.82	.85	.70	.78	.68	.83	.60
<b>Styles</b>															
1.Autonomy support	5.13	0.78	.83	-	.79**	-.01	-.40**	.87**	.95**	.83**	.51**	.05	-.12*	-.49**	-.13*
2.Structure	5.64	0.68	.86	.68**	-	.09	-.54**	.58**	.82**	.95**	.82**	.21**	-.14**	-.57**	-.36**
3.Control	3.02	0.96	.86	-.11**	.11**	-	.32**	-.05	.01	-.05	.33**	.95**	.84**	.34**	.19**
4.Chaos	2.29	0.68	.78	-.22**	-.39**	.34**	-	-.19**	-.48**	-.54**	-.40**	.18**	.49**	.95**	.82**
<b>Approaches</b>															
5.Participative	4.49	1.03	.69	.87**	.41**	-.10**	.01	-	.66**	.65**	.30**	-.02	-.07	-.30**	.06
6.Attuning	5.56	0.78	.80	.90**	.77**	-.10**	-.37**	.56**	-	.83**	.57**	.09	-.14**	-.55**	-.24**
7.Guiding	5.72	0.73	.85	.74**	.92**	-.08*	-.42**	.48**	.81**	-	.59**	.04	-.22**	-.59**	-.30**
8.Clarifying	5.51	0.81	.71	.43**	.84**	.34**	-.25**	.21**	.52**	.56**	-	.46**	.02	-.37**	-.34**
9.Demanding	3.42	1.06	.81	-.09**	.16**	.97**	.27**	-.10**	-.06	-.04	.38**	-	.63**	.21**	.07
10.Domineering	2.23	0.97	.71	-.14**	-.03	.84**	.43**	-.07*	-.16**	-.17**	.16**	.69**	-	.49**	.36**
11.Abandoning	2.09	0.76	.76	-.35**	-.42**	.40**	.91**	-.14**	-.46**	-.49**	-.21**	.33**	.46**	-	.61**
12.Awaiting	2.58	0.83	.54	.03	-.23**	.16**	.81**	.21**	-.13**	-.19**	-.22**	.10**	.26**	.49**	-

*Note: \*\* $p < .01$ , \*\*\* $p < .001$*

Table 4

*Pattern of Correlations of the Four Overarching Coaching Styles and the Eight Identified Approaches with Outcomes among Coaches*

		Styles				Approaches							
						Autonomy support		Structure		Control		Chaos	
		Autonomy Support	Structure	Control	Chaos	Participative	Attuning	Guiding	Clarifying	Demanding	Domineering	Abandoning	Awaiting
<b>Construct Validity</b>	<i>N</i>												
Autonomy support	605	.48**	.40**	-.08*	-.17**	.43**	.42**	.45**	.22*	-.08	-.07	-.23**	-.03
Control	605	-.15**	-.10*	.51*	.33**	-.09	-.18**	-.19**	.05	.50**	.44**	.38**	.17**
Structure	605	.31**	.41**	.04	-.18**	.19**	.34**	.41**	.30**	.05	-.01	-.19**	-.12**
Involvement	582	.38**	.46**	-.09	-.35**	.22**	.44**	.49**	.30**	-.07	-.11*	-.38**	-.21**
Social desirability	547	.18**	.12**	-.15*	-.18**	.14**	.17**	.20**	-.02	-.14**	-.13**	-.25**	-.01
<b>Predictive validity<sup>+</sup></b>													
Need satisfaction	544	.26**	.24***	.04	.03	.21***	.25***	.25***	.16**	.03	.04	-.03	.10*
Need frustration	544	-.15**	-.19***	.22**	.31**	-.01	-.23***	-.23***	-.08	.21**	.20**	.32**	.21**

\*\* $p < .01$ , \*\*\* $p < .001$ . <sup>+</sup>Partial correlations were calculated, examining the relation between a coaching style or approach and need-based functioning, controlling for social desirability



Table 5

		Styles				Approaches							
						Autonomy support		Structure		Control		Chaos	
		Autonomy Support	Structure	Control	Chaos	Participative	Attuning	Guiding	Clarifying	Demanding	Domineering	Abandoning	Awaiting
<b>Construct Validity</b>	<i>N</i>												
Autonomy support	241	.78**	.74**	-.05	-.38**	.67**	.76**	.78**	.44**	.02	-.16*	-.46**	-.15**
Control	241	.05	-.06	.64**	.51**	.09	.01	-.12	.08	.55**	.65**	.48**	.43**
Structure	241	.64**	.67**	.08	-.33**	.56**	.62**	.70**	.44**	.14*	-.07	-.37**	-.16**
<b>Predictive Validity</b>													
Need-experiences													
Satisfaction	374	.40**	.46**	-.10	-.27**	.35**	.38**	.47**	.30**	-.04	-.19**	-.29**	-.15**
Frustration	474	-.09	-.17**	.36**	.45**	-.02	-.13*	-.21**	-.05	.30**	.40**	.45**	.33**
Motivation													
Autonomous	374	.20**	.30**	-.10*	-.19**	.13*	.21**	.29**	.24**	-.05	-.17**	-.19**	-.14**
Controlled	374	.12*	.03	.32**	.29**	.18**	.07	.03	.04	.28**	.31**	.25**	.28**
Amotivation	374	-.02	-.13*	.32**	.40**	.05	-.05	-.13*	-.09	.23**	.41**	.37**	.34**
Coach evaluation	238	.58**	.66**	-.24**	-.54**	.46**	.59**	.70**	.41**	-.14*	-.38**	-.60**	-.30**

*Pattern of Correlations of the Four Overarching Coaching Styles and the Eight Identified Approaches with Outcomes among Athletes*

*Note: \* $p < .05$ , \*\* $p < .01$ , \*\*\* $p < .001$*

Table 6

Results of Multivariate ANOVA-analyses involving Type of Sport as Predictors among Coaches (left) and Athletes (right)

	Coaches					Athletes				
	Individual sport		Team sport		<i>F</i> (1,855)	Individual		Team		<i>F</i> (1,375)
	<i>M</i>	<i>SD</i>	<i>M</i>	<i>SD</i>		<i>M</i>	<i>SD</i>	<i>M</i>	<i>SD</i>	
<b>Styles</b>										
Autonomy Support	5.24	0.78	5.05	0.77	13.10***	4.61	0.87	4.04	0.91	32.56***
Structure	5.60	0.70	5.65	0.67	1.43	5.03	0.84	4.72	0.90	10.57**
Control	2.78	0.91	3.17	0.95	36.63***	3.13	0.85	3.96	0.87	75.06***
Chaos	2.32	0.73	2.25	0.65	2.07	2.65	0.85	3.06	0.89	17.24***
<b>Approaches</b>										
Participative	4.70	0.98	4.34	1.03	26.29***	4.50	0.93	3.75	0.96	50.60***
Attuning	5.60	0.79	5.52	0.78	2.37	4.67	0.96	4.23	1.03	15.69***
Guiding	5.78	0.72	5.66	0.75	5.55	5.09	1.03	4.49	1.00	29.28***
Clarifying	5.32	0.85	5.64	0.77	33.55***	4.94	0.78	5.06	0.97	1.37
Demanding	3.12	1.00	3.61	1.05	46.03***	3.39	0.91	4.24	0.91	70.57***
Domineering	2.10	0.92	2.31	0.99	9.80**	2.59	0.98	3.39	1.11	46.85***
Abandoning	2.03	0.78	2.13	0.75	3.49	2.58	1.00	3.19	1.03	29.16***
Awaiting	2.75	0.88	2.43	0.77	31.72***	2.76	0.88	2.85	0.90	0.80

\*\* $p < .004$ , \*\*\* $p < .001$ . Bonferroni corrected alpha value of .004

Figure 1

Theoretical Representation of the Gradual Approach to Coaching

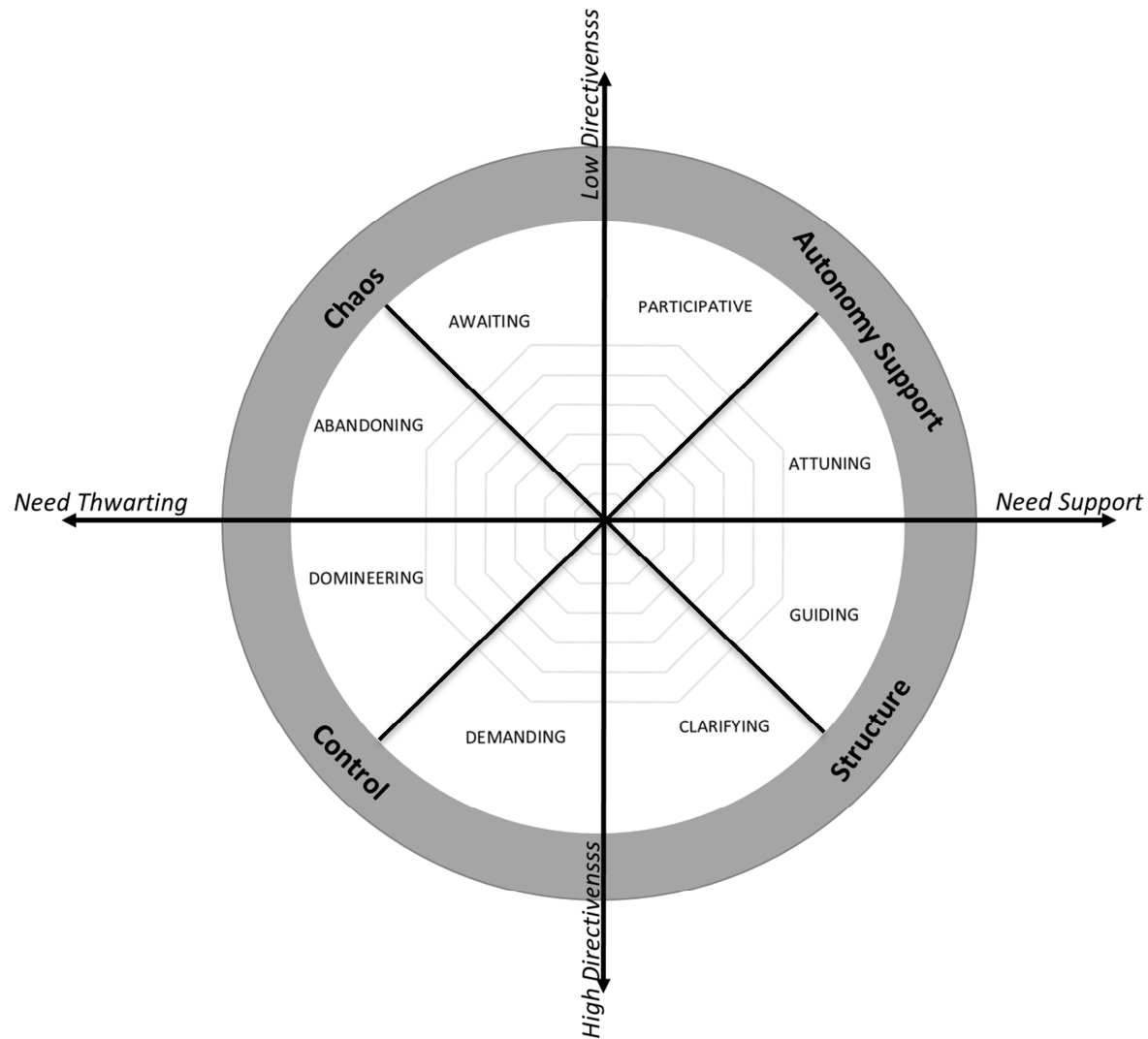
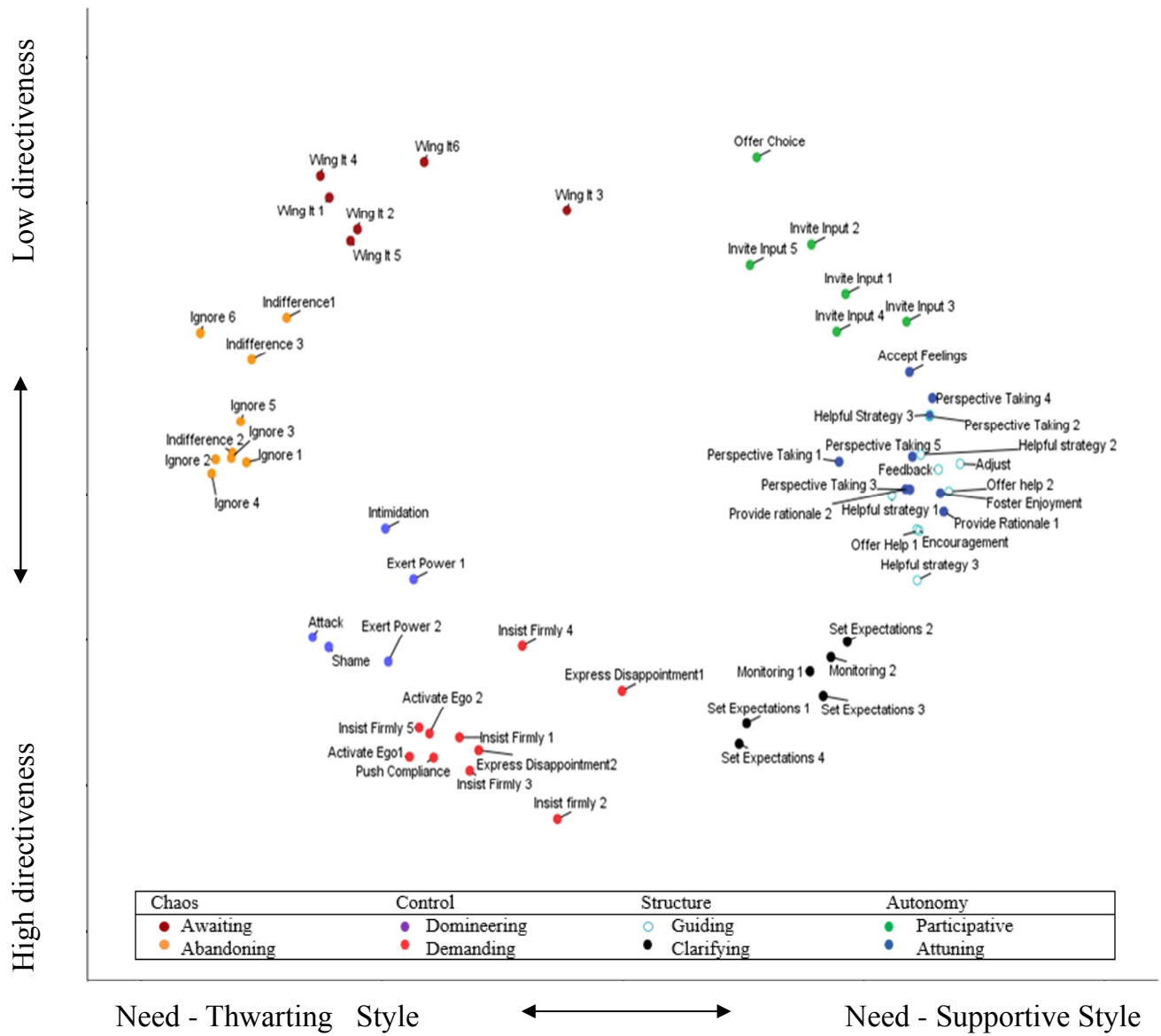


Figure 2

Two-Dimensional Consensus Representation of the SISQ-sport Items



AC

Figure 3a

*Example of Sinusoid Relations between the Eight Subareas and Coach Outcomes*

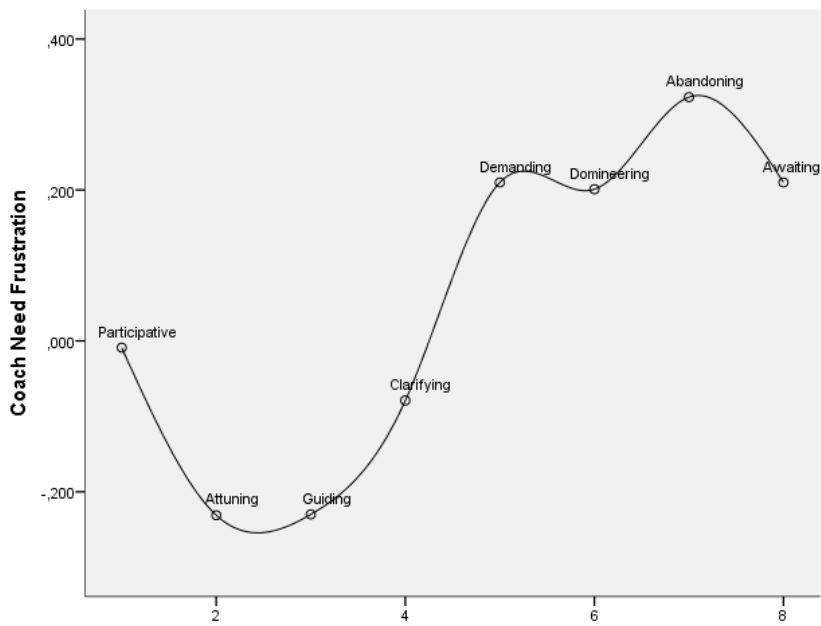
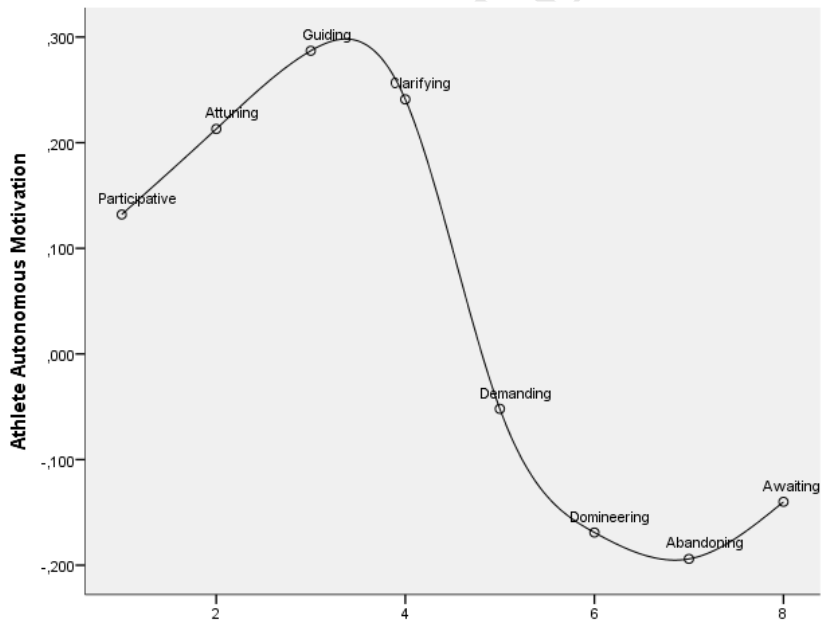


Figure 3b:

*Example of Sinusoid Relations between the Eight Subareas and Athlete Outcomes*



**Note 1**

A team of researchers and sport psychologists working in practice with athletes brainstormed multiple times about the content of vignettes and appropriate responses. A pilot version of the initial Situation-in-Sport Questionnaire, which contained 19 vignettes, was tested in sample of 599 coaches (*Mean age* = 38.35; *SD* = 12.65) and 334 athletes (*Mean age* = 15.89; *SD* = 2.07). Multidimensional scaling analyses provided promising initial evidence for the circumplex model, yet certain approaches appeared underrepresented, some vignettes and items required slight adaptations and the number of vignettes was reduced to 15 to make the questionnaire more suitable for research purposes. Vignettes were removed to obtain a balanced number of situations (i.e., 5) across the three roles of youth coaches. Further, in a small sample of 10 youth coaches, with an average of 14.20 (*SD* = 7.81) years of coaching experience, we assessed the extent to the vignettes were perceived as realistic. Average realism scores across vignettes ranged from 5.40 to 6.60 on a scale from 1 (not realistic at all) to 7 (very realistic), indicating that the selected vignettes fit with the daily coaching reality.

**Note 2**

Using Euclidean distances as association measures – rather than the more common Pearson correlations, which provide the same information – has the advantage that distances can also serve as input for metrical multidimensional scaling that assumes an interval-level association.

**Note 3**

While the term subarea is more technical in nature, denoting the different items that fall within a given region, the term approach is used in a more content-based way, thereby denoting the way how coaches interact with their athletes.

**Note 4**

MANOVA analyses concerning gender in coach reports ( $N = 875$ , 72% male) on the 4 coaching styles and 8 coach approaches resulted in four out of 12 significant differences (F-values ranging from 0.01 to 73.03). Male coaches reported higher on the controlling style, the demanding, domineering, and clarifying approach than female coaches. The same MANOVA analyses concerning athletes' ( $N = 373$ , 56% male) perceptions of coaching styles and approaches resulted in six out of 12 significant differences (F-values ranging from 0.04 to 28.05). Male athletes reported higher on the controlling and chaotic style, the demanding, domineering, abandoning, and awaiting approach than female athletes.

**Note 5**

In a more explorative way, it was also investigated whether the correspondence between coach-athlete ratings was moderated by the type of sport as the athlete-coach correspondence may be more elevated among athletes of individual sports. Relying on multilevel modeling, for each athlete-reported approach separately, the interaction between the respective coach-reported approach and sport type was entered as a predictor into the regression model. None of the interactions were found significant (Chi<sup>2</sup>-values ranged from 0.003 to 1.800, all  $ps > .179$ ).

## APPENDIX 1

Description of the four coaching styles and eight motivational approaches based on Aelterman et al. (in press)

Coaching style	Conceptual Definition	Subarea	Description
Autonomy support	The coach's instructional goal and interpersonal tone of <b>understanding</b> : the coach seeks to maximally identify and nurture athletes' interests, opinions and feelings, so that they can voluntarily engage in activities.	Participative	A <b>participative</b> coach identifies athletes' personal interests by engaging in a dialogue with athletes and inviting them to provide input and suggestions. In addition, where possible, the coach tries to offer (meaningful) choices in how athletes deal with activities and optimally follows their pace.
		Attuning	An <b>attuning</b> coach nurtures athletes' personal interests by trying to find ways to make the exercises more interesting and enjoyable, accepting athletes' expressions of negative affect and trying to understand athletes' perspective. The coach provides explanatory rationales that are meaningful in the eyes of athletes.
Structure	The coach's instructional goal and interpersonal tone of <b>guidance</b> : starting from the capabilities and abilities of athletes the coach provides help and assistance, so that athletes feel competent to master skills.	Guiding	A <b>guiding</b> coach nurtures athletes' progress by providing appropriate help and assistance as and when needed. The coach goes through the steps that are necessary to complete a task, so that athletes can continue independently and, if necessary, can ask questions.
		Clarifying	A <b>clarifying</b> coach communicates expectations to athletes in a clear and transparent way and the coach monitors athletes' progress in meeting the communicated expectations.
Control	The coach's instructional goal and interpersonal tone of <b>pressure</b> : the coach forces athletes to think, feel, and behave in a prescribed way and imposes his/her own agenda and requirements to athletes, irrespective of what athletes	Demanding	A <b>demanding</b> coach requires discipline from the athletes by using powerful and commanding language. The coach points athletes to their obligations, tolerates no contradiction, and threatens with sanctions if athletes don't comply.
		Domineering	A <b>domineering</b> coach exerts power to athletes to make them comply with his/her requests. The coach suppresses athletes by inducing feelings of guilt, shame and anxiety.



think.

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Chaos	The coach's instructional goal and interpersonal tone of <i>laissez faire</i> : the coach lets athletes on their own, making it confusing for athletes what they should do, how they should behave, and how they can develop their skills.	Abandoning	After repeated interventions, an <i>abandoning</i> coach gives up on athletes. The coach allows athletes to just do their own thing and no longer pokes athletes to put effort, because eventually athletes have to learn to take responsibility for their own behavior.
		Awaiting	An <i>awaiting</i> coach offers a laissez-faire climate where the initiative fully lies with the athletes. The coach tends to wait to see how things evolve, doesn't plan too much and rather let things take their course.

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**APPENDIX 2**

**SITUATIONS-IN-SPORT QUESTIONNAIRE**

In what follows 15 different situations, that often arise when coaching, are described. Underneath each situation four possible ways in which a coach might respond to each situation are listed. There are no right or wrong answers.

Please indicate which response most reflects how you reacted to similar situations throughout the season. Each of these four responses may describe what you did during competition, training sessions, during competition, or when taking up a pedagogical role. If the response listed describes what you did, circle a number close to 7. If response listed does not describe what you did, circle a number close to 1. If the response listed sort of describes what you did, circle a number close to 4.

*Note: In the descriptions of the situations we refer to athletes. Feel free to interpret this in singular form (athlete), if you coach an individual sport. When a situation either never or hardly ever occurs in your sport, then we ask you to imagine how you would handle the situation if it were to occur. Please indicate which of the responses would most closely reflect your way of coaching, even if you have never actually encountered the situation personally.*

**SITUATION 1: An athlete is dissatisfied because of not being selected to play**

**You notice that an athlete is dissatisfied because s/he is not selected to play in a competition. How do you respond?**

<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>
<b>Describes me not at all</b>						<b>Describes me very well</b>

<i>Item</i>	<i>Approach</i>	<i>Label</i>
1. You do not provide an explanation and leave him/her to it.	<b>Abandoning</b>	<b>Ignore 1</b>
2. You have a conversation with him/her and acknowledge his/her frustration, and give a meaningful explanation for the non-selection.	<b>Attuning</b>	<b>Provide Rationale 1</b>
3. You say: ‘You need to learn to accept this. This is my decision’	<b>Domineering</b>	<b>Exert Power 1</b>
4. You indicate which steps s/he needs to take in order to be selected in the future.	<b>Guiding</b>	<b>Helpful Strategy 1</b>

**SITUATION 2: An Athlete is anxious**

**An athlete is suffering from performance anxiety in the run-up to a competition. How do you respond?**

1. You go over the steps that s/he needs to execute in order to perform well	<b>Guiding</b>	<b>Helpful Strategy 2</b>
2. You don't talk to the athlete about it. It will be gone by the competition.	<b>Abandoning</b>	<b>Ignore 2</b>
3. You ask if s/he is stressed and if they would like to talk about it.	<b>Attuning</b>	<b>Accept Feelings 1</b>
4. You say: 'You have to learn to cope with the stress. If you don't, the competition will be a disaster.'	<b>Domineering</b>	<b>Intimidation</b>

**SITUATION 3: Competition warm-up**

**The warm up before the competition proceeds in the following way:**

1. You don't get involved in the warm-up. They know the exercises well enough from the training sessions.	<b>Awaiting</b>	<b>Wing It 1</b>
2. You tell them that you expect everyone to warm up well and be sharp.	<b>Clarifying</b>	<b>Set Expectations 1</b>
3. You let the athletes choose some of the warm-up exercises themselves and leave room for personal preference.	<b>Participative</b>	<b>Offer Choice 1</b>
4. You warn the athletes that they need to warm up well otherwise the competition will go badly.	<b>Demanding</b>	<b>Insist Firmly 1</b>

**SITUATION 4: During a break in the competition**

**In the first part of the competition your athletes did not play at the level that you expected them to. During the break...**

1. ...you don't say much, they know what they need to do to get back into the competition.	<b>Awaiting</b>	<b>Wing It 2</b>
2. ... you give them a stern talking to: 'It's up to you now to set this right and show what you're worth'.	<b>Demanding</b>	<b>Activate Ego 1</b>
3. ... you ask their opinion and after you give them your instructions for the rest of the competition.	<b>Participative</b>	<b>Invite Input 1</b>
4. ... you remind them of the exercises you had them perform before the competition.	<b>Clarifying</b>	<b>Monitoring 1</b>

**SITUATION 5: After the competition**

**In the run-up to an important competition you and your athletes prepare together. Although these preparations went according to plan, the competition did not go as you expected. The result you wanted was not achieved at all.**

1. You say: ‘We can do all the preparation we want, but if you don’t do what I say then it will only end in disaster’.	<b>Domineering</b>	<b>Shame 1</b>
2. You ask your athlete why s/he thinks it didn’t go so well.	<b>Attuning</b>	<b>Perspective Taking 1</b>
3. You wait to see if your athlete comes up with a solution and reacts resiliently.	<b>Awaiting</b>	<b>Wing It 3</b>
4. You tell them what you think went wrong and give suggestions for how to prevent this from happening in the future.	<b>Clarifying</b>	<b>Monitoring 2</b>

**SITUATION 6: Beginning of a training session**

**The training session begins. You...**

1. ... don’t plan too much. You wait and take things as they come.	<b>Awaiting</b>	<b>Wing It 4</b>
2. ... are interested to hear which specific skill your athletes would like to practice and you provide the necessary space for them to do so	<b>Participative</b>	<b>Invite Input 2</b>
3. ... take a strong stance that the athletes need to learn what you bring to the training session. It is your duty to give the training and it is their duty to do their best.	<b>Demanding</b>	<b>Insist Firmly 2</b>
4. ... provide a clear and easy to follow structure and you communicate the goals of the training.	<b>Guiding</b>	<b>Helpful Strategy 3</b>

**SITUATION 7: Nonchalant attitude during training**

**A few athletes are acting indifferent during a very easy exercise and are throwing others off. What do you do in this situation to get them to put effort in.**

1. You tell them what your expectations are with respect to the effort you expect them to put in during the training session.	<b>Clarifying</b>	<b>Set Expectations 2</b>
2. You explain why the exercise is important and how it contributes to their development.	<b>Attuning</b>	<b>Provide Rationale 2</b>
3. You begin another exercise in the hope that their attitude will improve.	<b>Awaiting</b>	<b>Wing It 5</b>
4. You make it clear that you are disappointed and tell them that good athletes also do things they don’t feel like doing.	<b>Demanding</b>	<b>Express Disappointment 1</b>

**SITUATION 8: Difficulty with a new technique**

**Despite repeatedly providing instructions during the past few weeks, one of your athletes still hasn't mastered a new technique. During training s/he keeps making the same technical mistake.**

1. You make it clear that it's time s/he finally picks up the instructions that you have been explaining for weeks, otherwise s/he will never make it far.	<b>Domineering</b>	<b>Attack</b>
2. You ask what s/he finds difficult about the technique.	<b>Attuning</b>	<b>Perspective Taking 2</b>
3. You add in a new intermediate step to provide a way to learn the technique differently and explain that, if executed step by step, it will work.	<b>Guiding</b>	<b>Adjust 1</b>
4. You don't spend any more time on it. Enough energy has already been wasted.	<b>Abandoning</b>	<b>Ignore 3</b>

**SITUATION 9: Motivating athletes to put extra effort in**

**You ask your athletes to perform a difficult exercise that requires extra effort.**

1. You search for a new and more interesting way to explain the exercise to your athletes.	<b>Attuning</b>	<b>Foster Enjoyment</b>
2. You don't concern yourself with it too much. It's up to the athletes to decide how much effort to put in.	<b>Abandoning</b>	<b>Indifference 1</b>
3. You order them: 'There is a time to play and a time to work. Now is the time to prove what you are worth!'	<b>Demanding</b>	<b>Activate Ego 2</b>
4. You provide feedback and extra tips to make it clear to the athletes how to perform the exercise well.	<b>Guiding</b>	<b>Feedback 1</b>

**SITUATION 10: An athlete is complaining during the training session**

**During a difficult moment in the training session an athlete begins to complain. You...**

1. ... assure him/her that you are open to input and suggestions.	<b>Participative</b>	<b>Invite Input 3</b>
2. ... give him/her a helpful strategy to solve the problem step by step.	<b>Guiding</b>	<b>Helpful Strategy 4</b>
3. ... ignore the moaning and continue on as if nothing has happened.	<b>Abandoning</b>	<b>Ignore 4</b>
4. ... insist that s/he stays attentive and focused. S/he has to complete the exercise for his/her own good.	<b>Demanding</b>	<b>Insist Firmly 3</b>

**SITUATION 11: A new season starts**

**A new season is about to begin. You are thinking about putting together some guidelines for a good cooperation. You ....**

1. ... give your athletes a list of rules of conduct and possible sanctions.	<b>Demanding</b>	<b>Push Compliance</b>
2. ... do not concern yourself with rules and guidelines. You intervene when problems arise.	<b>Awaiting</b>	<b>Wing It 6</b>
3.... clearly explain the norms and expectations you have for a good cooperation.	<b>Clarifying</b>	<b>Set Expectations 3</b>
4. ... ask your athletes for their suggestions and ideas for guidelines.	<b>Participative</b>	<b>Invite Input 4</b>

**SITUATION 12: Injury and rehabilitation**

**An athlete is injured and is undergoing rehabilitation, but it's not going smoothly. Even though you have already encouraged him/her to continue, you discover that s/he is not sticking closely enough to the rehabilitation schedule. How do you handle this?**

1. You tell him/her that returning to sport after an injury is a step-by-step process and you encourage the athlete to keep it up.	<b>Guiding</b>	<b>Encouragement</b>
2. You don't get involved. S/he needs to experience the ups and downs of rehabilitation.	<b>Abandoning</b>	<b>Indifference 2</b>
3. You demand that the rehabilitation schedule is adhered to with strong discipline.	<b>Domineering</b>	<b>Exert Power 2</b>
4. You give the athlete a say in his/her rehabilitation schedule.	<b>Participative</b>	<b>Invite Input 5</b>

**SITUATION 13: Argument between athletes during the training session**

**You notice that difficulties are forming between a few of your athletes.**

1. You don't get involved. The athletes need to learn to cope with it themselves.	<b>Abandoning</b>	<b>Indifference 3</b>
2. You take the athletes in question aside and ask how they perceive the situation. You ask them to propose some possible solutions.	<b>Attuning</b>	<b>Perspective Taking 3</b>
3. You explain that co-operation within the team is important and you give them tips to solve it.	<b>Guiding</b>	<b>Offer Help 1</b>
4. You make clear that it is their duty to behave well, just like it is your duty to coach them.	<b>Demanding</b>	<b>Insist Firmly 4</b>

**SITUATIE 14: Poor performance**

**An athlete has been underperforming for a few weeks. You have already discussed this with him/her. After another poor performance, you ...**

1... point out that another poor performance is not acceptable. You tell him/her that s/he has to perform better the next time.	<b>Demanding</b>	<b>Insist Firmly 5</b>
2. ... don't waste any more time on it. S/he needs to get him/herself back to performance standard.	<b>Abandoning</b>	<b>Ignore 5</b>
3... give him/her some tips on how to improve his/her performance and say that you trust that s/he will improve.	<b>Guiding</b>	<b>Offer Help 2</b>
4... listen to how the athlete perceives his or her own performance and ask what s/he thinks s/he could do to improve.	<b>Attuning</b>	<b>Perspective Taking 4</b>

**SITUATION 15: Arriving to training too late**

**An athlete arrives too late to training for the second time in a row and acts absentmindedly. What do you do?**

1. After the training you take the athlete aside and ask if something is bothering him/her.	<b>Attuning</b>	<b>Perspective Taking 5</b>
2. You don't say anything about it and focus on the training instead.	<b>Abandoning</b>	<b>Ignore 6</b>
3. You make it clear in front of everyone that you are disappointed in him/her, because it is the second time that s/he came too late.	<b>Demanding</b>	<b>Express Disappointment 2</b>
4. You point out that arriving on time is important to you.	<b>Clarifying</b>	<b>Set Expectations 4</b>

## A Helicopter Perspective towards Motivating Coaching Behavior

General overview of components per style and approach (with vignette number)

Style	Autonomy Support		Structure		Control		Chaos	
Approach	Participative	Attuning	Guiding	Clarifying	Demanding	Domineering	Abandoning	Awaiting
<b>Components</b>	Offer Choice Invite Input1 Invite Input2 Invite Input3 Invite Input4 Invite Input5	Provide Rationale1 Accept Feelings Perspective Taking1 Provide Rationale 2 Perspective Taking 2 Foster Enjoyment Perspective Taking3 Perspective Taking4 Perspective Taking5	Helpful Strategy1 Helpful strategy2 Helpful Strategy3 Adjust Feedback Helpful strategy4 Encouragement Offer help1 Offer help2	Set Expectations1 Monitoring1 Monitoring2 Set Expectations2 Set Expectations3 Set Expectations4	Insist Firmly1 Activate Ego1 Insist Firmly2 Express Disappointment1 Activate Ego2 Insist Firmly3 Push Compliance Insist Firmly4 Insist Firmly5 Express Disappointment2	Exert Power1 Intimidation Shame Attack Exert Power2	Ignore1 Ignore2 Ignore3 Indifference1 Ignore4 Indifference2 Indifference3 Ignore5 Ignore6	Wing It1 Wing It2 Wing It3 Wing It4 Wing It5 Wing It6
	N = 6 items	N = 9 items	N = 9 items	N = 6 items	N = 10 items	N = 5 items	N = 9 items	N = 6 items



- A new integrative measure of need-supportive and need-thwarting coaching.
- A circumplex pattern of eight coach approaches containing a variety of coaching practices.
- The gradual approach provides a fine-grained understanding of need-supportive and need-thwarting coaching behaviors.
- The eight coach approaches relate logically to concurrent measures and both coaches' and athletes' outcomes.

ACCEPTED MANUSCRIPT